

## **DFPS Rider 29 Report for Foster Care Redesign**

**August 2015**

As required in Sections (c) and (d) of Rider 29 (page II-45) in Article II of The General Appropriations Act, 83rd Texas Legislature, the Texas Department of Family and Protective Services (DFPS) shall, on August 1 and February 1, "Report selected performance measures identified by the Legislative Budget Board (LBB) that will allow for comparative analysis between the legacy foster care and redesigned foster care systems". Additionally DFPS shall, "Provide a report that contains the most recent data for the selected comparative performance measures, an analysis of the data that identifies trends and impact occurring in the redesigned foster care system, identification and analysis of factors negatively impacting any outcomes, recommendations to address problems identified from the data, and any other information necessary to determine the status of the redesigned foster care system". To meet these requirements DFPS is using a report format specified by the LBB. The format is the same as that used to meet the requirements of Rider 25 (page II-44) in Article II of The General Appropriations Act, 82nd Texas Legislature. Accompanying the data report is a narrative that discusses trends, impact, analyses of the factors that affect the outcomes, and recommendations to address problems that have been identified, if any.

### **Limitations for the Rider 29 Report**

The initial Single Source Continuum Contract (SSCC) for DFPS Region 2/9 was fully executed on February 1, 2013. That contract was awarded to Providence Services Corporation of Texas (PSC). PSC did not accept its first referral to place a child until August 26, 2013. On August 1<sup>st</sup>, 2014, PSC provided formal notice to the department of its intent to terminate services provided under the SSCC contract in Region 2/9. The department had been working with PSC to address performance concerns and therefore accepted the notice of termination. This report does not contain performance data for PSC for this reason. The process evaluation section below addresses the implementation of the contingency plan in Region 2/9.

The second SSCC contract was executed on January 1, 2014 for DFPS Region 3b. ACH Child and Family Services (ACH) was awarded that contract. This SSCC catchment area includes Tarrant, Erath, Hood, Johnson, Palo Pinto, Parker, and Somervell counties in DFPS Region 3. The Region 3b SSCC (identified as SSCC A) did not accept its first referral for new and subsequent placements on September 1<sup>st</sup> 2014.

As noted previous Rider 29 Reports, the SSCC\*A percentages for some of the LBB measures appeared significantly different from the catchment 3b and statewide percentages. This remains true for the current report. The differences in performance measure results can be attributed to both the number of clients placed with the SSCC\*A (a small percentage of legacy children placed during the initial months that grew over time) and when those clients were placed (some children had longer service experiences with the SSCC than others). Not until an SSCC has served all catchment area children in paid foster care for a sufficient amount of time will the data clearly reflect performance. Chapin Hall data and performance experts define "sufficient" time as a period of two years of full implementation.

### **Evaluation of Foster Care Redesign**

Evaluation of Foster Care Redesign is on-going. Both process and outcome components are included. DFPS will use evaluation findings, as well as the data provided later in this report, to

assist in identifying performance, trends, changes, and any problems and issues in the redesign catchment areas.

**Process Component**

The 84<sup>th</sup> Legislature supported implementation of FCR into one additional catchment area over the FY 2016-2017 biennium. The Legislature approved increases to some of the residential foster care rates which subsequently raised the blended foster care rate in catchment 3b. In addition, funds were appropriated to support fringe and benefits associated with the resource transfer, FCR Network Support Funding at \$1200 per child FTE, start-up funding for the new catchment area as well as approval to hire a performance and evaluation lead.

In April 2015, in accordance with the recommendations of the Sunset Committee, DFPS published a draft Implementation Plan for Foster Care Redesign. As a part of the implementation DFPS considers the following criteria in determining selection of the next catchment area:

- Minimum of 500 new entries of children per year
- Proximity to existing catchment area
- Local community support
- Regional readiness and stability
- Placements in and out of catchment area
- Challenges with capacity
- Affordability

Information obtained through the on-going evaluation of FCR will be used to inform further improvements to the procurement and implementation processes in the next catchment area.

Areas of focus for continuous quality improvements include resource transfer, data and information technology.

Continuous Quality Improvement Process		
Area of Focus	Current Challenges	Identified Solutions
Resource Transfer	<ul style="list-style-type: none"> <li>• Resources have transferred based on transfer of entire function (i.e. placement staff, foster/adopt, contracts staff) but does not account for staff specific transfer of function</li> <li>• SSCC has responsibility for some tasks for which no transfer of resources has occurred, this will especially be true in Stage II of</li> </ul>	<p><i>Short Term:</i></p> <ul style="list-style-type: none"> <li>• Mapping of roles and responsibilities</li> <li>• Focus groups (both in and outside of catchment area)</li> <li>• Define methodology for resource transfer based on actual task distribution</li> </ul> <p><i>Long Term:</i></p> <ul style="list-style-type: none"> <li>• Use results of time study both in and out of catchment areas</li> <li>• Cost Reports</li> </ul>

	Implementation	
Data	<ul style="list-style-type: none"> <li>• Reconciling numbers across multiple systems (mechanics issue)</li> <li>• Disentangling SSCC performance from the performance of the legacy system during the time of transition (conceptual issue)</li> <li>• Point-in-time measures complicate CQI process</li> <li>• Lag in Data Entry</li> <li>• Ever changing entry data</li> <li>• Definitions used across systems</li> </ul>	<ul style="list-style-type: none"> <li>• Development of a data dictionary (defines key terms to the coding level)</li> <li>• Fixed entry cohort (all children removed after implementation)</li> <li>• Address lag in entry through improved tracking, training and IT system changes</li> <li>• Recalibration of some measures- adds some non-Point in time measures to more directly measure SSCC specific activities.</li> </ul>
Information Technology Compatibility	<ul style="list-style-type: none"> <li>• Federal SACWIS rules did not support interoperability of systems without human intervention</li> <li>• IMPACT entry requires SSCC manual data entry of information, which results in duplication of effort and time lag</li> </ul>	<ul style="list-style-type: none"> <li>• Federal SACWIS rule changes to support interoperability</li> <li>• Bi-monthly meetings to explore best manner to proceed with building interoperable systems</li> </ul>

### **Outcome Component**

ACH Child and Family Services began offering SSCC services in the 3b catchment area in September 2014. Some of the key responsibilities of the SSCC include:

- Taking physical custody of children within 4 hours of referral
- No eject/no reject of all referrals received

In its first year of operation, ACH has demonstrated:

- 16% improvement in placements made within 50 miles of home of removal
- Improved rural capacity (anticipated 400% increase in Palo Pinto County by 12/31/15)
- Expansion of therapeutic foster care
- Activated disruption mitigation groups to help proactively preserve placements
- Implemented the Quality Parenting Initiative
- Gone live with network information exchange
- Implemented the CANs assessment
- Praesidium Risk Management Assessment have been completed for all network providers

- Implemented the Every Child A Priority (ECAP) placement matching system

### Data Report

The remainder of this report provides the data requested by the LBB with a short narrative provided in Section C.

### DFPS Rider 29 Foster Care Redesign Data Report

Please note that the Single Source Continuum Contractor (SSCC\* A) in DFPS catchment 3b began accepting referrals for placements on September 1<sup>st</sup> 2014. If SSCC-specific data were not available at the time the report was prepared, data cells in the report were intentionally left blank.

Not all measures can be reported on for SSCC placements and will be designated as "n/a".

### Section A.

Report LBB Performance Measures Statewide and by Region/SSCC\*, starting with FY 2010

02-01 OU 03 Percent At-risk Children Who Receive Protective Services						
Data Source: IMPACT Data Warehouse						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
Statewide	97.1%	96.1%	95.8%	95.2%	94.6%	94.9%
Region 3B	96.3%	96.9%	96.5%	96.3%	95.2%	94.7%
SSCC* A						n/a
02-01 OU 04 Percent Absence Maltreatment within Six Months (CPS)						
Data Source: IMPACT Data Warehouse						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
Statewide	96.6%	97.3%	97.1%	98.7%	97.1%	n/a
Region 3B	95.7%	97.6%	97.5%	96.0%	96.7%	n/a
SSCC* A						n/a
02-01 OU 05 Percent of Children in Substitute Care Under 12 Months with two or fewer placements						
Data Source: IMPACT Data Warehouse						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
Statewide	83.8%	83.1%	83.6%	83.4%	84.4%	84.1%
Region 3B	83.7%	84.4%	86.5%	82.3%	83.5%	82.7%
SSCC* A						n/a
02-01 OU 06 Percent of Children Re-entering Care Within 12 Months						
Data Source: IMPACT						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
Statewide	4.6%	6.0%	5.3%	4.6%	5.7%	4.4%
Region 3B	2.8%	3.8%	6.2%	5.3%	6.5%	3.3%
SSCC* A						n/a
02-01 OU 07 Percent of Children Who Remain Safe in Substitute Care						
Data Source: IMPACT Data Warehouse						
	2010	2011	2012	2013	2014	2015

18/1/2015

						(3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	<b>99.9%</b>	<b>99.8%</b>	<b>99.9%</b>	<b>99.9%</b>	<b>99.9%</b>	<b>100%</b>
<b>Region 3B</b>	<b>99.7%</b>	<b>99.7%</b>	<b>99.6%</b>	<b>99.9%</b>	<b>99.8%</b>	<b>99.6%</b>
<b>SSCC* A</b>						<b>99.9%</b>
<b>02-01 OU 08 Percent of Children Achieving Legal Resolution Within 12 Months</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	<b>59.9%</b>	<b>58.5%</b>	<b>59.6%</b>	<b>58.6%</b>	<b>58.2%</b>	<b>58.2%</b>
<b>Region 3B</b>	<b>54.0%</b>	<b>53.9%</b>	<b>58.9%</b>	<b>50.5%</b>	<b>45.3%</b>	<b>41.5%</b>
<b>SSCC* A</b>						<b>45.2%</b>
<b>02-01 OU 09 Percent of Children Achieving Permanency Within 18 Months</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	<b>75.8%</b>	<b>80.7%</b>	<b>80.0%</b>	<b>79.3%</b>	<b>79.7%</b>	<b>80.0%</b>
<b>Region 3B</b>	<b>72.4%</b>	<b>83.0%</b>	<b>80.4%</b>	<b>78.9%</b>	<b>78.0%</b>	<b>76.7%</b>
<b>SSCC* A</b>						<b>70.0%</b>
<b>02-01 OU 10 Percent of Children in FPS Conservatorship Until the Age of Majority</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	<b>10.8%</b>	<b>8.8%</b>	<b>7.7%</b>	<b>7.6%</b>	<b>7.4%</b>	<b>6.7%</b>
<b>Region 3B</b>	<b>13.1%</b>	<b>8.3%</b>	<b>8.5%</b>	<b>8.9%</b>	<b>7.3%</b>	<b>3.2%</b>
<b>SSCC* A</b>						<b>40.0%</b>
<b>02-01 OU 11 Average Length of Time in Out-of-Home Care Per Child</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	<b>23.7</b>	<b>21.0</b>	<b>20.4</b>	<b>20.6</b>	<b>20.3</b>	<b>19.8</b>
<b>Region 3B</b>	<b>24.6</b>	<b>18.9</b>	<b>18.7</b>	<b>19.6</b>	<b>19.8</b>	<b>18.8</b>
<b>SSCC* A</b>						<b>4.6</b>
<b>02-01 OU 12 Median Length of Stay in Foster Care</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	<b>11.1</b>	<b>10.1</b>	<b>9.7</b>	<b>9.4</b>	<b>9.5</b>	<b>9.0</b>
<b>Region 3B</b>	<b>12.2</b>	<b>9.5</b>	<b>10.3</b>	<b>10.3</b>	<b>11.3</b>	<b>9.3</b>
<b>SSCC* A</b>						<b>1.2</b>
<b>02-01 OU 13 Percent of Children Reunified Within 12 Months of Entry</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	<b>61.0%</b>	<b>62.1%</b>	<b>60.3%</b>	<b>59.8%</b>	<b>61.9%</b>	<b>63.8%</b>
<b>Region 3B</b>	<b>53.7%</b>	<b>62.2%</b>	<b>58.0%</b>	<b>50.7%</b>	<b>53.1%</b>	<b>52.4%</b>
<b>SSCC* A</b>						<b>n/a</b>
<b>02-01 OU 14 Percent of Adoptions Consummated Within 24 Months</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	<b>38.5%</b>	<b>45.4%</b>	<b>49.3%</b>	<b>49.4%</b>	<b>48.9%</b>	<b>53.3%</b>
<b>Region 3B</b>	<b>38.2%</b>	<b>48.4%</b>	<b>57.4%</b>	<b>54.3%</b>	<b>52.4%</b>	<b>57.1%</b>
<b>SSCC* A</b>						<b>n/a</b>
<b>02-01 OU 15 Median Length of Stay of Adoptions Consummated</b>						

<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	27.0	25.3	24.2	24.1	24.1	23.2
<b>Region 3B</b>	27.6	24.7	22.2	23.1	22.8	22.6
<b>SSCC* A</b>						n/a
<b>02-01 OU 16 Child Protective Services Casework Turnover</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	25.4%	25.0%	26.1%	25.5%	25.2%	18.2%
<b>Region 3B</b>	23.4%	27.8%	20.1%	22.3%	27.0%	20.9%
<b>SSCC* A</b>						n/a
<b>02-01 OU 17 Percentage of CPS Caseworkers Retained for Six Months Following BSD</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	84.1%	82.2%	82.0%	82.4%	80.0%	79.6%
<b>Region 3B</b>	85.7%	83.4%	91.1%	83.6%	75.4%	75.9%
<b>SSCC* A</b>						n/a
<b>SSCC* Casework Turnover</b>						
<b>Data Source: SSCC A*</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>						
<b>Region 3B</b>						
<b>SSCC* A</b>						2.0%
<b>02-01-01 EF 03 CPS Daily Caseload per Worker: Investigation</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	29.1	27.4	24.7	19.9	19.5	17.0
<b>Region 3B</b>	28.5	21.4	22.8	18.3	18.5	18.2
<b>SSCC* A</b>						n/a
<b>02-01-01 EF 04 CPS Daily Caseload per Worker: Family-based Safety Services</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	21.9	16.9	14.3	15.1	15.6	15.1
<b>Region 3B</b>	21.9	19.3	13.6	14.3	15.4	16.4
<b>SSCC* A</b>						n/a
<b>02-01-01 EF 05 CPS Daily Caseload per Worker: Substitute Care Services</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	29.5	32.0	33.7	31.8	31.1	28.2
<b>Region 3B</b>	31.6	35.7	34.9	33.9	32.9	31.1
<b>SSCC* A</b>						n/a
<b>02-01-01 EF 06 CPS Daily Caseload per Worker: Foster/Adoptive Home Development</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	25.4	23.6	21.5	20.5	19.5	17.4
<b>Region 3B</b>	20.5	25.9	24.9	18.0	16.9	13.3

<b>SSCC* A</b>						n/a
<b>02-01-01 EF 07 CPS Daily Caseload per Worker: Kinship</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	43.0	46.1	48.4	48.6	32.0	30.2
<b>Region 3B</b>	49.6	54.9	35.8	43.0	33.6	35.7
<b>SSCC* A</b>						n/a
<b>02-01-01 EF 08 Average Daily Number of Stages Not Assigned to a DFPS Caseworker</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	6,131.8	5,239.9	4,873.7	4615.4	5815.4	4969.9
<b>Region 3B</b>	473.3	397.6	297.4	246.0	378.3	271.7
<b>SSCC* A</b>						n/a
<b>02-01-01 OP 01 Number of Completed CPS Investigations</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	169,583	175,421	166,211	160,240	168,164	132,512
<b>Region 3B</b>	16,222	16,889	16,498	15,475	16,229	12,865
<b>SSCC* A</b>						n/a
<b>02-01-01 OP 02 Number of Confirmed CPS Cases of Child Abuse/Neglect</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	39,337	39,263	38,725	40,249	40,369	30,834
<b>Region 3B</b>	4,483	4,432	4,407	4,554	4,651	3,675
<b>SSCC* A</b>						n/a
<b>02-01-01 OP 03 Number of Child Victims in Confirmed CPS Cases of Child Abuse/Neglect</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	66,897	65,948	64,366	66,398	66,572	50,982
<b>Region 3B</b>	7,696	7,397	7,161	7,394	7,672	5,996
<b>SSCC* A</b>						n/a
<b>02-01-01 OP 10 Average Monthly Number of Children in FPS Conservatorship per Month</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	27,647	29,613	29,719	29,113	29,515	29,741
<b>Region 3B</b>	1,768	1,825	1,873	1,990	2,040	2,039
<b>SSCC* A</b>						n/a
<b>02-01-01 OP 07 Average Monthly Number of FPS Children in Out-of-Home Care</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	27,767	29,626	29,712	29,228	29,654	29,816
<b>Region 3B</b>	1,759	1,784	1,824	1,481	1,981	1,995
<b>SSCC* A</b>						n/a
<b>02-01-01 EX 05 Average Monthly Number of FPS Children in FPS Foster Homes</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>

<b>Statewide</b>	<b>2,007</b>	<b>2,208</b>	<b>1,994</b>	<b>1,739</b>	<b>1,610</b>	<b>1,259</b>
<b>Region 3B</b>	<b>110</b>	<b>103</b>	<b>96</b>	<b>69</b>	<b>84</b>	<b>51</b>
<b>SSCC* A</b>						<b>n/a</b>
<b>02-01-01 EX 06 Average Monthly Number of FPS Children in Non-FPS Foster Homes</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	<b>11,640</b>	<b>11,952</b>	<b>11,913</b>	<b>11,796</b>	<b>12,075</b>	<b>11,776</b>
<b>Region 3B</b>	<b>959</b>	<b>973</b>	<b>1,049</b>	<b>1,134</b>	<b>1,094</b>	<b>264</b>
<b>SSCC* A</b>						<b>848</b>
<b>02-01-01 EX 07 Average Monthly Number of FPS Children in Residential Facilities</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	<b>3,250</b>	<b>3,440</b>	<b>3,325</b>	<b>3,302</b>	<b>3,493</b>	<b>3,615</b>
<b>Region 3B</b>	<b>158</b>	<b>154</b>	<b>153</b>	<b>163</b>	<b>186</b>	<b>89</b>
<b>SSCC* A</b>						<b>142</b>
<b>Average Monthly Number of Removals</b>						
<b>Data Source: IMPACT Data Warehouse</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	<b>1,362</b>	<b>1,426</b>	<b>1,414</b>	<b>1,419</b>	<b>1,448</b>	<b>1,389</b>
<b>Region 3B</b>	<b>92</b>	<b>87</b>	<b>93</b>	<b>102</b>	<b>95</b>	<b>20</b>
<b>SSCC* A</b>						<b>67</b>



**Section B.**

**Report SSCC Performance Measures Statewide and by Region/SSCC\***

**1. Percent of children who do not experience abuse, neglect, or exploitation while placed with the SSCC\***

**Data Source:** Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the contractors in the regions, not the children from those regions.

	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	99.8%	99.8%	99.7%	99.8%	99.8%	99.9%
<b>Region 3B</b>	99.7%	99.8%	n/a	99.8%	99.7%	99.9%
<b>SSCC* A</b>						100.0%

**2. Percent of children with no placement changes in previous 12 months (only while placed with SSCC\*)**

**Data Source:** Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the children from the regions.

	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	59.1%	60.2%	60.4%	61.7%	59.4%	59.3%
<b>Region 3B</b>	60.7%	65.1%	63.9%	65.1%	64.6%	44.1%
<b>SSCC* A</b>						89.0%

**3a. Percent of children placed within 50 miles of their home**

**Data Source:** Chapin Hall

	2010	2011 (as of 08/31/2011)	2012 (as of 08/31/2012)	2013 (as of 08/31/2013)	2014 (as of 08/31/2014)	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>		66.9%	65.0%	64.8%	64.4%	62.5%
<b>Region 3B</b>		75.2%	71.4%	70.9%	71.5%	68.4%
<b>SSCC* A</b>						87.5% (First Placements Only)

**3b. Percent of cases where all siblings are placed together (on last day of performance period)**

**Data Source:** Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the children from the regions.

	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>	56.3%	59.1%	60.9%	63.0%	62.0%	61.3%
<b>Region 3B</b>	65.4%	68.6%	69.1%	67.7%	64.0%	73.8%
<b>SSCC* A</b>						58.9%

**3c. Percent of children in foster care with at least one monthly personal contact with family member etc.**

**Data Source:** Performance Management Evaluation Tool (PMET), methodology unique to SSCC.

	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
<b>Statewide</b>						
<b>Region 3B</b>						

<b>SSCC* A</b>						<b>92.5%</b>
<b>3d. Percent of children in foster care who have at least monthly personal contact with each sibling in foster care</b>						
<b>Data Source:</b> Performance Management Evaluation Tool (PMET), methodology unique to SSCC.						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>						
<b>Region 3B</b>						
<b>SSCC* A</b>						<b>91.7%</b>
<b>4a. Percent of youth in foster care who have a regular job at some time during the year</b>						
<b>Data Source:</b> Performance Management Evaluation Tool (PMET); measure unique to SSCC.						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>						
<b>Region 3B</b>						
<b>SSCC* A</b>						<b>21.9%</b>
<b>4b. Percent of 17-year-old youth who have completed PAL Life Skills Training</b>						
<b>Data Source:</b> Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the children from the regions.						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	<b>70.8%</b>	<b>73.9%</b>	<b>75.0%</b>	<b>77.2%</b>	<b>72.7%</b>	<b>70.9%</b>
<b>Region 3B</b>	<b>72.9%</b>	<b>77.8%</b>	<b>78.6%</b>	<b>83.1%</b>	<b>78.3%</b>	<b>77.8%</b>
<b>SSCC* A</b>						<b>79.2%</b>
<b>4c. Percent of youth 16 or older who have a driver's license or state ID care (on last day of performance period)</b>						
<b>Data Source:</b> Performance Management Evaluation Tool (PMET); measure unique to SSCC.						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>						
<b>Region 3B</b>						
<b>SSCC* A</b>						<b>28.7%</b>
<b>5. Percent of children in foster care placed in foster family home (on last day of performance period)</b>						
<b>Data Source:</b> Information Management Protecting Adults and Children in Texas (IMPACT)						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>	<b>69.5%</b>	<b>70.5%</b>	<b>69.7%</b>	<b>70.6%</b>	<b>70.3%</b>	<b>68.7%</b>
<b>Region 3B</b>	<b>73.2%</b>	<b>76.0%</b>	<b>75.2%</b>	<b>74.7%</b>	<b>75.8%</b>	<b>49.6%</b>
<b>SSCC* A</b>						<b>73.7%</b>
<b>6a. Percent of children age 10 or older who participated in the development of a service plan that was approved</b>						
<b>Data Source:</b> Information Management Protecting Adults and Children in Texas (IMPACT).						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 (3<sup>rd</sup> Quarter Year to Date)</b>
<b>Statewide</b>						
<b>Region 3B</b>						
<b>SSCC* A</b>						<b>91.7%</b>

6b. Percent of children who participated in at least one discussion about placement options						
Data Source: Performance Management Evaluation Tool (PMET); measure unique to SSCC.						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
Statewide						
Region 3B						
SSCC* A						Not Collected
6c. Percent of children age 10 or older who attended their court hearings						
Data Source: Performance Management Evaluation Tool (PMET); measure unique to SSCC.						
	2010	2011	2012	2013	2014	2015 (3 <sup>rd</sup> Quarter Year to Date)
Statewide						
Region 3B						
SSCC* A						32.1%

**Section C.**

**SSCC Organization, Network and Provider Payments**

ACH Child and Family Services has implemented the Our Community-Our Kids (OCOK) model. Under this model ACH delivers a limited number of services itself and manages and oversees a network of providers to deliver the full continuum. **It is a community engagement model.**

The ACH organizational structures assumed the IT, intake and placement, utilization management, quality assurance, data management, and contracting and oversight functions for the SSCC's system of care. For all reimbursable services provided through the ACH network, ACH was paid directly by the state. The contracted service providers in the ACH networks were paid by ACH. DFPS ensured payments and payment processes meet all statutory requirements, rules, and policies.

**Section D.**

**Report DFPS Foster Care Redesign Expenditures (All Funds) For AY 2013**

	DFPS/HHSC	Providence Service Corporation of Texas	ACH Child and Family Services	Total
Daily foster care payments	\$372,074,071	\$4,163		\$372,078,234
CPS purchased services by strategy	(B.1.3) \$12,319,992 (B.1.6) \$7,272,978 (B.1.8) \$1,784,449			\$21,377,419
Other Payments (TBD)		\$208,131		\$208,131
Consulting services	\$330,852			\$330,852
Procurement				
Information technology		\$380,920		\$380,920
Other Administration (TBD)	\$66,354	\$1,068		\$67,422
<b>Total</b>	<b>\$393,848,696</b>	<b>\$594,282</b>		<b>\$394,442,978</b>

**Note: Other Administration includes salary, travel and overhead for Kaysie Reinhardt.**

**Note: Costs shown in B.1.8 only includes costs for Preparation for Adult Living (PAL) life skills services.**

**Section E.**

**\* Foster Care Redesign Expenditures (All Funds) For AY 2014**

	DFPS/HHSC	Providence Service Corporation of Texas	ACH Child and Family Services	Total
Daily foster care payments	\$384,447,969	\$19,454,015	\$333,352	\$404,235,336
CPS purchased services by strategy	(B.1.3) \$11,319,104 (B.1.6) \$9,870,582 (B.1.8) \$1,262,374 (B.1.10) \$1,318,194	(B.1.3) \$110,733 (B.1.6) \$77,400 (B.1.8) \$21,245 (B.1.10) \$00	(B.1.3) \$21,129 (B.1.6) \$7,700 (B.1.8) \$00 (B.1.10) \$00	(B.1.3) \$11,450,966 (B.1.6) \$9,955,682 (B.1.8) \$1,283,619 (B.1.10) \$1,318,194
Other Payments (Start-Up)			\$208,262	\$208,262
Consulting services	\$383,564			\$383,564
Procurement				
Information technology		\$500,648		\$500,648
Other Administration (DFPS Staff Costs & Resource Transfer)	\$520,607	\$280,142	\$577,269	\$807,575
<b>Total</b>	<b>\$409,122,394</b>	<b>\$20,444,183</b>	<b>\$577,269</b>	<b>\$430,143,846</b>

**Note: Other Administration includes salary, travel and overhead for Foster Care Redesign Staff and the resource transfer amounts.**

**Note: Costs shown in B.1.8 only includes costs for Preparation for Adult Living (PAL) life skills services. Costs shown in B.1.10 only include PAC 203000 for utilization management for level of need determinations.**

**Section F.**

**\* Foster Care Redesign Projections for FY 2015 (All Funds)**

	DFPS/HHSC	ACH Child and Family Services	Total
Daily foster care payments	\$356,679,134	\$25,494,101	\$382,173,235
CPS purchased services by strategy	(B.1.3) \$11,799,270 (B.1.6) \$9,874,932 (B.1.8) \$1,571,601 (B.1.10) \$1,438,172	(B.1.3) \$596,031 (B.1.6) \$25,000 (B.1.8) \$14,031 (B.1.10) \$85,000	(B.1.3) \$12,395,301 (B.1.6) \$9,899,932 (B.1.8) \$1,585,632 (B.1.10) \$1,523,172
Other Payments (Start Up)			
Consulting services	\$374,133		\$374,133
Procurement			
Information technology	\$810,200		\$810,200
Other Administration (DFPS Staff Costs & Resource Transfer)	\$627,580	\$445,144	\$1,072,724
<b>Total</b>	<b>\$383,175,022</b>	<b>\$26,659,307</b>	<b>\$409,834,329</b>

**Note: Other Payments includes a startup cost transfer from federal CAPTA funds.**

**Note: Other Administration includes salary, travel and overhead for DFPS staff assigned full time to the FCR project.**

**Note: Costs shown in B.1.8 only includes costs for Preparation for Adult Living (PAL) life skills services**

**Section G.**

**\* Foster Care Redesign Budget for FY 2016 (All Funds)**

	DFPS/HHSC	ACH Child and Family Services	Region 2	Total
Daily foster care payments	\$377,986,349	\$36,971,326		\$414,957,675
CPS purchased services by strategy	(B.1.3) \$51,595,643 (B.1.6) \$10,189,986 (B.1.7) \$8,281,754 (B.1.8) \$41,574,752	(B.1.3) \$1,036,417 (B.1.6) \$94,520 (B.1.7) \$328,680 (B.1.8) \$1,588,655		(B.1.3) \$52,632,060 (B.1.6) \$10,284,506 (B.1.7) \$8,610,434 (B.1.8) \$43,163,407
Other Payments (TBD)			\$907,000	\$907,000
Consulting services	\$386,740			\$386,740
Procurement				
Information technology				
Other Administration (TBD)	\$239,015	\$1,437,485		\$1,676,500
<b>Total</b>	<b>\$490,254,239</b>	<b>\$41,457,083</b>	<b>\$907,000</b>	<b>\$532,618,322</b>

**Note: Other Payments includes start-up costs**

**Note: Other Administration includes salary, travel and overhead for DFPS staff assigned full time to the FCR project.**

**Note: Costs shown in B.1.8 only includes costs for Preparation for Adult Living (PAL) life skills services.**

## Appendix A

### Numerator/Denominator for Values Listed in Section A. of the DFPS Rider 25 Foster Care Redesign Report

#### Section A.

02-01 OU 03 Numerator/Denominator for At-risk Children Who Receive Protective Services						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	56744/58447	49937/51977	48189/50313	51770/54353	53517/56601	40267/42421
Region* 3b	5775/5997	4741/4894	4148/4298	4617/4796	4738/4976	3714/3920
SSCC* A						n/a
02-01 OU 04 Numerator/Denominator for Absence Maltreatment within Six Months (CPS)						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	31053/32140	30891/31758	29177/30038	31000/31935	29706/30588	n/a
Region* 3b	159/3703	93/3822	83/3286	143/3560	3434/3553	n/a
SSCC* A						n/a
02-01 OU 05 Numerator/Denominator for Children in Substitute Care Under 12 Months with two or fewer placements						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	26239/31294	28334/34097	28761/34392	28559/34262	29802/35307	20436/17196
Region* 3b	1724/2059	1812/2148	1968/2275	2002/2432	1902/2279	1242/1027
SSCC* A						n/a
02-01 OU 06 Numerator/Denominator for Children Re-entering Care Within 12 Months						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	343/7416	426/7124	472/9195	466/10219	491/8556	278/6300
Region* 3b	12/423	15/395	42/677	31/587	36/552	15/459
SSCC* A						n/a
02-01 OU 07 Numerator/Denominator for Children Who Remain Safe in Substitute Care						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	41160/41199	43915/43990	44860/44920	44319/44362	346486/346676	261501/61631
Region* 3b	2649/2656	2744/2751	2783/2793	2967/2969	3026/3033	984/988
SSCC* A						1713/1714
02-01 OU 08 Numerator/Denominator for Children Achieving Legal Resolution Within 12 Months						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	7639/12755	9525/16291	10254/17197	9810/16748	9761/16773	7268/12497
Region* 3b	428/792	601/1116	606/1029	547/1083	510/1125	263/634
SSCC* A						90/199
02-01 OU 09 Numerator/Denominator for Children Achieving Permanency Within 18 Months						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	9374/12367	11637/14427	12812/16024	12605/15892	12318/15456	9577/11971
Region* 3b	537/742	837/1009	738/918	808/1024	791/1014	623/812
SSCC* A						7/10
02-01 OU 10 Numerator/Denominator for Children in FPS Conservatorship Until the Age of Majority						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	1529/14152	1410/16061	1363/17601	1328/17410	1246/16912	862/12960
Region* 3b	114/867	92/1110	86/1013	100/1128	81/1108	27/841
SSCC* A						2/5
02-01 OU 11 Numerator/Denominator for Average Length of Time in Out-of-Home Care Per Child						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	336032/14152	337221/16061	358468/17601	358424/17410	342796/16912	256181/12937
Region* 3b	21288/867	20963/1110	18925/1013	22114/1128	21949/1108	16352/869



SSCC* A						23/5
02-01 OU 12 Numerator/Denominator for Median Length of Stay in Foster Care						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	n/a	n/a	n/a	n/a	n/a	n/a
Region* 3b	n/a	n/a	n/a	n/a	n/a	n/a
SSCC* A						n/a
02-01 OU 13 Numerator/Denominator for Children Reunified Within 12 Months of Entry						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	4221/6916	5586/8992	6060/10053	5006/8374	3686/5958	6229/3976
Region* 3b	209/389	408/656	337/581	271/534	222/418	435/228
SSCC* A						0/0
02-01 OU 14 Numerator/Denominator for Adoptions Consummated Within 24 Months						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	1847/4801	2101/4626	6060/5024	2650/5359	2522/5154	2872/5388
Region* 3b	124/325	152/314	170/296	189/348	197/376	218/382
SSCC* A						0/0
02-01 OU 15 Numerator/Denominator for Median Length of Stay of Adoptions Consummated						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	n/a	n/a	n/a	n/a	n/a	n/a
Region* 3b	n/a	n/a	n/a	n/a	n/a	n/a
SSCC* A						n/a
02-01 OU 16 Numerator/Denominator for Child Protective Services Casework Turnover						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	1269/4997	1258/5028	1340/5137	1346/5285	1471/5840	1088/5965
Region* 3b	94/401	112/402	84/418	98/439	134/497	103/493
SSCC* A						n/a
02-01 OU 17 Numerator/Denominator for CPS Caseworkers Retained for Six Months Following BSD						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	721/878	1811/1489	833/1016	1456/1766	1341/1676	1935/2430
Region* 3b	42/49	136/163	51/56	112/134	95/126	170/224
SSCC* A						n/a
Numerator/Denominator for SSCC* Casework Turnover						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide						
Region* 3b						
SSCC* A						1/50
02-01-01 EF 03 Numerator/Denominator for CPS Daily Caseload per Worker: Investigation						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	40957.0/1406.2	41537.4/1516.8	36705.7/1488.9	30963.0/1552.7	31127.4/1594.8	31182.3/1833.6
Region* 3b	3686.3/129.3	3114.9/145.3	3081.4/135.3	2755.1/151.0	2773.6/150.1	3021.5/165.8
SSCC* A						n/a
02-01-01 EF 04 Numerator/Denominator for CPS Daily Caseload per Worker: Family-based Safety Services						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	14262.4/649.8	11847.2/703.1	9787.9/685.4	11171.4/739.1	11170.2/717.3	11547.1/767
Region* 3b	1208.7/55.3	1139.7/59.1	784.9/57.6	981.2/68.4	961.7/62.4	1087.3/66.3
SSCC* A						n/a
02-01-01 EF 05 Numerator/Denominator for CPS Daily Caseload per Worker: Substitute Care Services						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	38954.9/1321.1	43288.7/1354.6	45093.8/1338.7	44678.5/1406.1	44739.4/1436.5	45994.3/1631.5
Region* 3b	2620.5/82.9	2799.7/78.5	2917.8/83.6	3097.2/91.3	3128.5/95.2	3210.9/106.7
SSCC* A						n/a
02-01-01 EF 06 Numerator/Denominator for CPS Daily Caseload per Worker: Foster/Adoptive Home Development						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	4287.3/168.7	4268.2/180.7	3877.5/180.0	3667.1/179.3	3329.6/171	3087.2/177.5
Region* 3b	224.5/10.9	266.4/10.3	240.0/9.6	179.7/10.0	160.1/9.5	68.7/5.2

SSCC* A						n/a
02-01-01 EF 07 Numerator/Denominator for CPS Daily Caseload per Worker: Kinship						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	4474.3/104.1	4604.6/99.9	4869.5/100.6	5142.1/105.8	5612.5/174.7	5931.2/196.1
Region* 3b	214.7/4.3	237.8/4.3	202.0/5.7	258.2/6.0	270.3/8.1	301.0/8.4
SSCC* A						n/a
02-01-01 EF 08 Numerator/Denominator for Average Daily Number of Stages Not Assigned to a DFPS Caseworker						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	n/a	n/a	n/a	n/a	2124061.8/365.3	1356554.6/273
Region* 3b	n/a	n/a	n/a	n/a	138158.6/365.3	74164.9/273
SSCC* A						n/a
02-01-01 OP 01 Numerator/Denominator for Number of Completed CPS Investigations						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	n/a	n/a	n/a	n/a	n/a	n/a
Region* 3b	n/a	n/a	n/a	n/a	n/a	n/a
SSCC* A						n/a
02-01-01 OP 02 Numerator/Denominator for Number of Confirmed CPS Cases of Child Abuse/Neglect						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	n/a	n/a	n/a	n/a	n/a	n/a
Region* 3b	n/a	n/a	n/a	n/a	n/a	n/a
SSCC* A						n/a
02-01-01 OP 03 Numerator/Denominator for Number of Child Victims in Confirmed CPS Cases of Child Abuse/Neglect						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	n/a	n/a	n/a	n/a	n/a	n/a
Region* 3b	n/a	n/a	n/a	n/a	n/a	n/a
SSCC* A						n/a
02-01-01 OP 10 Numerator/Denominator for Average Monthly Number of Children in FPS Conservatorship per Month						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	331759/12	355359/12	356622/12	349356/12	354182/12	267666/9
Region* 3b	21216/12	21901/12	22478/12	23874/12	24480/12	18353/9
SSCC* A						n/a
02-01-01 OP 07 Numerator/Denominator for Average Monthly Number of FPS Children in Out-of-Home Care						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	333208/12	355516/12	356541/12	350730/12	355848/12	268334/9
Region* 3b	21102/12	21413/12	21882/12	17772/12	23768/12	17995/9
SSCC* A						n/a
02-01-01 EX 05 Numerator/Denominator for Average Monthly Number of FPS Children in FPS Foster Homes						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	24085/12	26497/12	23924/12	20963/12	19320/12	13758/9
Region* 3b	1314/12	1237/12	1151/12	832/12	1008/12	456/9
SSCC* A						n/a
02-01-01 EX 06 Numerator/Denominator for Average Monthly Number of FPS Children in Non-FPS Foster Homes						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	139682/12	143420/12	142960/12	141549/12	144904/12	105980/9
Region* 3b	11506/12	11679/12	12583/12	13604/12	13125/12	2373/9
SSCC* A						7630/9
02-01-01 EX 07 Numerator/Denominator for Average Monthly Number of FPS Children in Residential Facilities						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	38997/12	41281/12	39905/12	39623/12	41914/12	32533/9
Region* 3b	1896/12	1848/12	1834/12	1958/12	2227/12	802/9
SSCC* A						1282/9
Numerator/Denominator for Average Monthly Number of Removals						
Data Source:						
	2010	2011	2012	2013	2014	2015
Statewide	16347/12	17108/12	16972/12	17022/12	17378/12	12503/9
Region* 3b	1101/12	1048/12	1113/12	1224/12	1144/12	179/9

## Appendix B

### Numerator/Denominator for Values Listed in Section B. of the DFPS Rider 25 Foster Care Redesign Report

#### Section B.

<b>1. Numerator/Denominator for children who do not experience abuse, neglect, or exploitation while placed with the SSCC*</b>						
<b>Data Source:</b> Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the contractors in the regions, not the children from those regions.						
	2010	2011	2012	2013	2014	2015
Statewide	28360/28410	30273/30347	30494/30572	29940/29986	30326/30392	26273/26306
Region* 3b	2126/2133	2180/2184	2279/2293	2440/2445	2431/2439	1711/1712
SSCC* A						2375/2375
<b>2. Numerator/Denominator for children with no placement changes in previous 12 months (only while placed with SSCC*)</b>						
<b>Data Source:</b> Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the children from the regions.						
	2010	2011	2012	2013	2014	2015
Statewide	10059/17027	10341/17183	10079/16697	10278/16656	10015/16860	9365/15802
Region* 3b	736/1213	20/1260	816/1277	868/1333	827/1281	56/127
SSCC* A						1160/1304
<b>3a. Numerator/Denominator for children placed within 50 miles of their home</b>						
<b>Data Source:</b> Chapin Hall						
	2010	2011 (as of 08/31/2011)	2012 (as of 08/31/2012)	2013 (as of 08/31/2013)	2014 (as of 08/31/2014)	2015
Statewide		14698	14223	14479	14,279	13,936
Region* 3b		1017	1122	1190	1219	1182
SSCC* A						Pending info. from CH
<b>3b. Numerator/Denominator for cases where all siblings are placed together (on last day of performance period)</b>						
<b>Data Source:</b> Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the children from the regions.						
	2010	2011	2012	2013	2014	2015
Statewide	2393/4248	2576/4357	2548/4185	2660/4219	2654/4284	2556/4172
Region* 3b	189/289	216/315	226/327	239/353	212/331	31/42
SSCC* A						189/321
<b>3c. Numerator/Denominator for children in foster care with at least one monthly personal contact with family member etc.</b>						
<b>Data Source:</b> Performance Management Evaluation Tool (PMET), methodology unique to SSCC.						
	2010	2011	2012	2013	2014	2015
Statewide						
Region* 3b						
SSCC* A						441/477
<b>3d. Numerator/Denominator for children in foster care who have at least monthly personal contract with each sibling in foster care</b>						
<b>Data Source:</b> Performance Management Evaluation Tool (PMET), methodology unique to SSCC.						
	2010	2011	2012	2013	2014	2015
Statewide						
Region* 3b						
SSCC* A						355/387
<b>4a. Numerator/Denominator for youth in foster care who have a regular job at some time during the year</b>						
<b>Data Source:</b> Performance Management Evaluation Tool (PMET); measure unique to SSCC.						
	2010	2011	2012	2013	2014	2015
Statewide						
Region* 3b						
SSCC* A						58/265
<b>4b. Numerator/Denominator for 17-year-old youth who have completed PAL Life Skills Training</b>						
<b>Data Source:</b> Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the children from the regions.						
	2010	2011	2012	2013	2014	2015
Statewide	1039/736	966/714	928/696	907/700	788/573	375/529

<b>Region* 3b</b>	<b>70/51</b>	<b>45/35</b>	<b>56/44</b>	<b>65/54</b>	<b>46/36</b>	<b>7/9</b>
<b>SSCC* A</b>						<b>19/24</b>
<b>4c. Numerator/Denominator for youth 16 or older who have a driver's license or state ID card (on last day of performance period)</b>						
<b>Data Source: Performance Management Evaluation Tool (PMET); measure unique to SSCC.</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
<b>Statewide</b>						
<b>Region* 3b</b>						
<b>SSCC* A</b>						<b>76/265</b>
<b>5. Numerator/Denominator for children in foster care placed in foster family home (on last day of performance period)</b>						
<b>Data Source: Information Management Protecting Adults and Children in Texas (IMPACT) based on data for the children from the regions.</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
<b>Statewide</b>	<b>16422/11411</b>	<b>11696/16596</b>	<b>11215/16095</b>	<b>11314/16018</b>	<b>11428/16245</b>	<b>10402/15134</b>
<b>Region* 3b</b>	<b>1177/862</b>	<b>932/1126</b>	<b>940/1250</b>	<b>977/1308</b>	<b>949/1252</b>	<b>59/119</b>
<b>SSCC* A</b>						<b>944/1281</b>
<b>6a. Numerator/Denominator for children age 10 or older who participated in any service plan meeting</b>						
<b>Data Source: Information Management Protecting Adults and Children in Texas (IMPACT)</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
<b>Statewide</b>						
<b>Region* 3b</b>						
<b>SSCC* A</b>						<b>265/289</b>
<b>6b. Numerator/Denominator for children who participated in at least one discussion about placement options</b>						
<b>Data Source: Performance Management Evaluation Tool (PMET); measure unique to SSCC.</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
<b>Statewide</b>						
<b>Region* 3b</b>						
<b>SSCC* A</b>						<b>Not collected</b>
<b>6c. Numerator/Denominator for children age 10 or older who attended their court hearings</b>						
<b>Data Source: Performance Management Evaluation Tool (PMET); measure unique to SSCC.</b>						
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
<b>Statewide</b>						
<b>Region* 3b</b>						
<b>SSCC* A</b>						<b>70/218</b>