



OFFICE OF
COMMUNITY-BASED CARE
TRANSITION

Office of Community- Based Care Transition

August 22, 2022

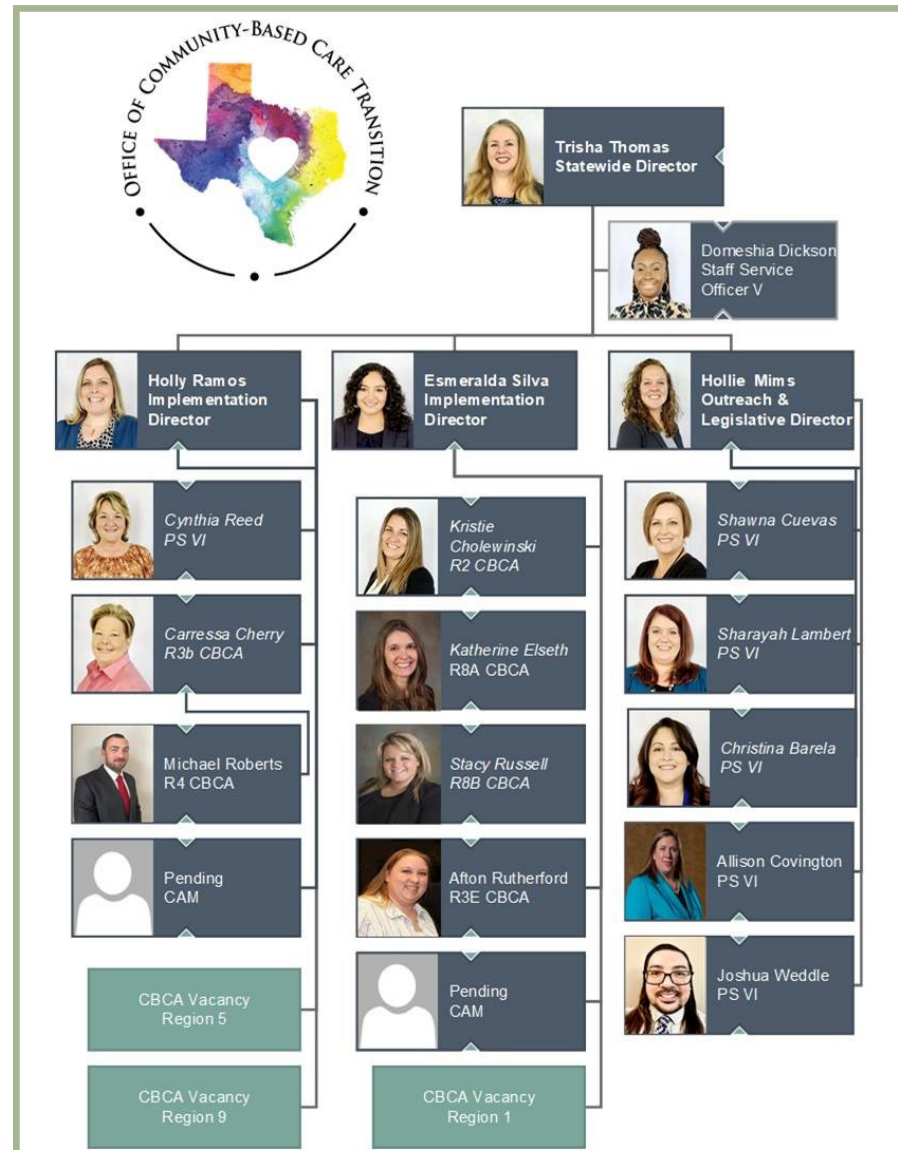
Joint Oversight Committee Hearing

Discussion Points

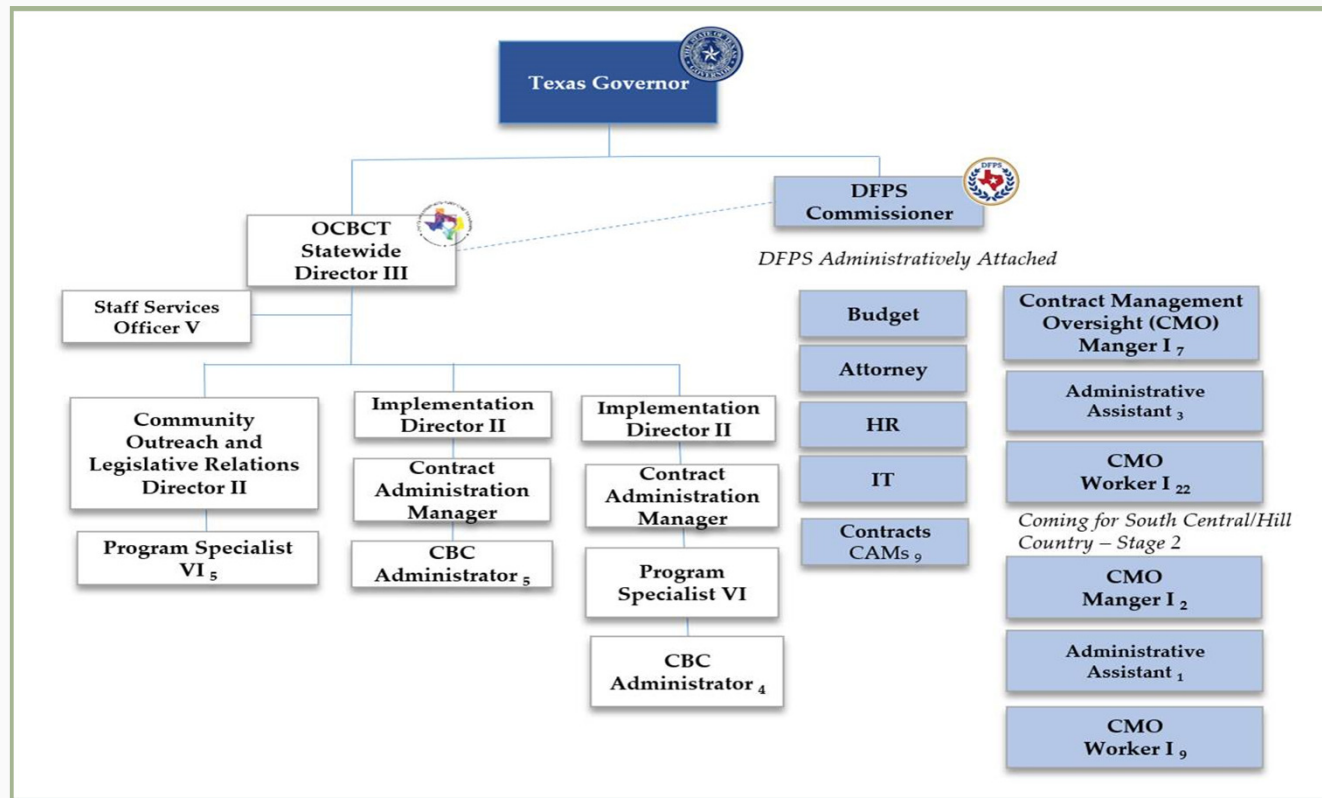
- Organizational Structure
- Implementation Updates
- Data
- Innovations
- Next Steps



Office of Community- Based Care Transition (OCBCT) Organizational Chart



OCBCT and DFPS Organizational Structure





OCBCT Budget

- The OCBCT budget for the 2022-23 biennium is \$2,425,268; this includes \$1,225,812 for FY22 and \$1,199,456 for FY23*.
- OCBCT staffing currently includes 22 FTEs, of which 19 are filled and 3 are vacant.
- Allocations to SSCCs include \$12,220,605 in funding to proceed to 4 potential new catchments to Stage 1 over the next year, and \$237,118,925 for ongoing funding of the current 4 SSCCs; this includes \$103,654,880 in FY22 and \$133,464,046 in FY23**.

*Based on LAR projection; further adjustments may be necessary

**FY23 total subject to change based on signed contracts



Office of Community-Based Care Transition

The Office of Community-Based Care Transition is uniquely situated, as per Senate Bill 1896, to maximize innovation opportunities for community-based care and to leverage the administrative support of DFPS.

Shared/Attached positions with DFPS:

- Budget
- Legal
- HR
- IT
- Contracting
- Oversight

Senate Bill 1896, 264.172: OCBCT's Duties

The Office shall:

1. Assess catchment areas in this state where community-based care services may be implemented;
2. Develop a plan for implementing community-based care in each catchment area in this state, including the order in which community-based care will be implemented in each catchment area and a timeline for implementation;
3. Evaluate community-based care providers;





Senate Bill 1896, continued

4. Contract, on behalf of the department, with community-based care providers to provide services in each catchment area in this state
5. Measure contract performance of community-based care providers;
6. Provide contract oversight of community-based care providers;
7. Report outcomes of community-based care providers;



Senate Bill 1896, continued

8. Identify the employees and other resources to be transferred to the community-based care provider to provide the necessary implementation, case management, operational, and administrative functions and outline the methodology for determining the employees and resources to be transferred;
9. Create a risk-sharing funding model that strategically and explicitly balances financial risk between this state and the community-based care provider and mitigates the financial effects of significant unforeseen changes in the community-based care provider's duties or the population of the region it serves; and
10. Require the annual review and adjustment of the funding based on updates cost and finance methodologies, including changes in policy, foster care rates, and regional service

Collaboration: DFPS

DFPS and OCBCT collaborated to define roles and responsibilities to support the implementation of community-based care within the parameters of federal and state oversight requirements.

Senate Bill 1896 duties:

- **OCBCT staff develop, procure, and facilitate implementation.** To perform this task, OCBCT engages in outreach to support SSCCs, establish partnership with communities, and streamline processes.
- **DFPS staff provide oversight of the community-based care areas** to ensure the safety, permanency, and well-being of each youth in foster care in accordance with the terms of the DFPS contract.
- **DFPS and OCBCT developed a reporting and information sharing process.** DFPS contracting staff communicate ongoing enforcement actions with the OCBCT for performance evaluation in accordance with SB 1896



Collaboration: SSCCs

- OCBCT is focused on the specific charges outlined in Senate Bill 1896 and have dedicated resources for each, the efforts to collaborate with the SSCCs are reflected in Senate Bill 1896 duties.
Rate Modernization Effort, Literature-Based Implementation Science, and Lessons Learned
- OCBCT's vision is to create a community-driven, innovative, and sustainable system to support children and families.
Planning, Implementing, Sustaining and Supporting
- OCBCT is the conduit of collaboration for DFPS and the SSCCs during each stage of implementation.
Support to sustain the CBC model and services to families, Presence and partnership to ensure CBC representation



Collaboration: Stakeholders

- OCBCT understands that the success of community-driven foster care is dependent on engagement of external and internal stakeholders and is committed to the cultural change that CBC brings.
Outreach Division of OCBCT, Public Private Partnership, Engaging with all levels of DFPS staff to support CBC
- OCBCT engages on the local and national level to create a community-driven, innovative, and sustainable system to support children and families.
Attendance at local and national symposiums, engagement with child welfare entities and focused efforts in the state
- OCBCT continues to focus on incorporating input and recommendations from on-going process and outcome evaluations.
Implementation science and process improvements



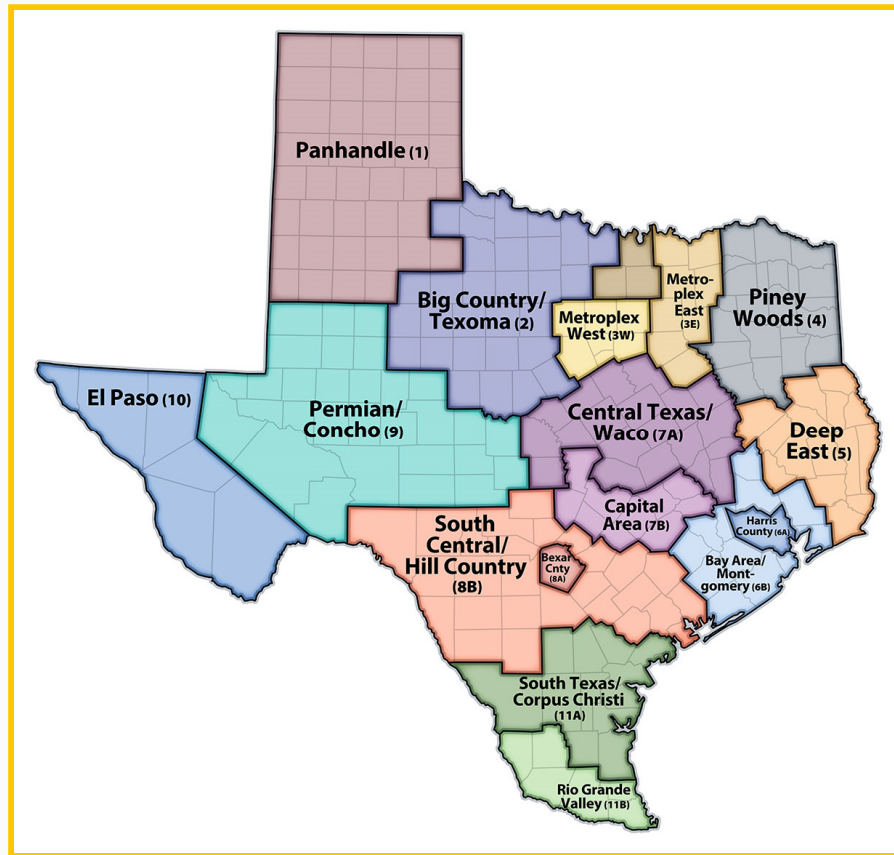
Collaboration: Readiness Process

Interdisciplinary and interagency approach guided by a series of readiness tools, implementation blueprint, and evaluation tools. Multiple workgroups support the transition on the following categories:

- Administrative
- Case Transition
- Communications
- Culture Transition
- Financial/Resource Network
- Personnel Transition
- CMO and Performance Reviews
- Joint Operations Manual
- IT Transition
- Training Transition



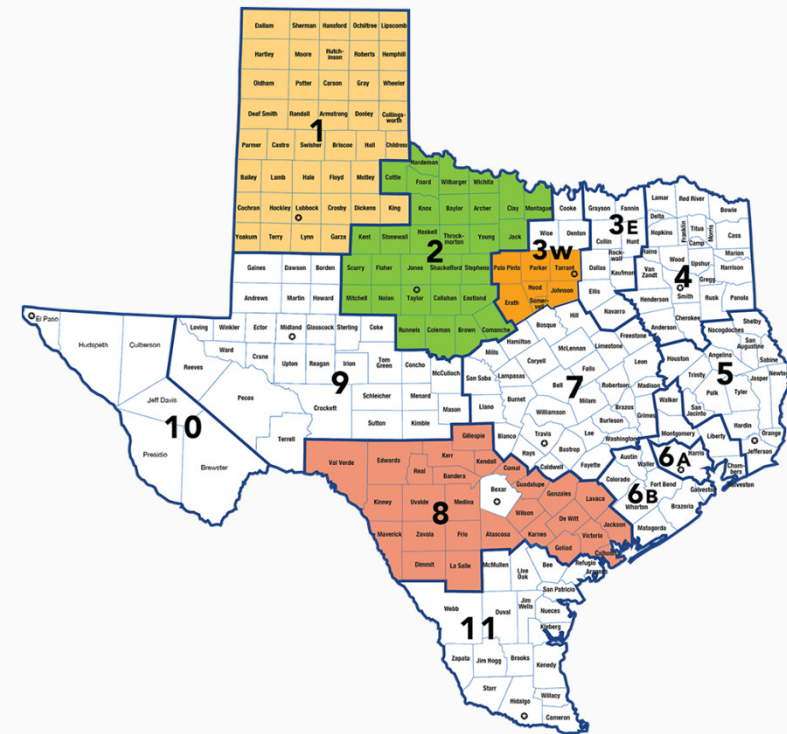
CBC/Regional Area Names





Current SSCC Updates

- **Our Community, Our Kids (OCOK):** Metroplex West (3W), Stage II
- **2INGage:** Big Country and Texoma (2), Stage II
- **Saint Francis Ministries of Texas:** Panhandle (1), Stage II
- **Belong:** South Central and Hill Country (8b), Stage I and projected Stage II Go-Live October 2022 based on readiness

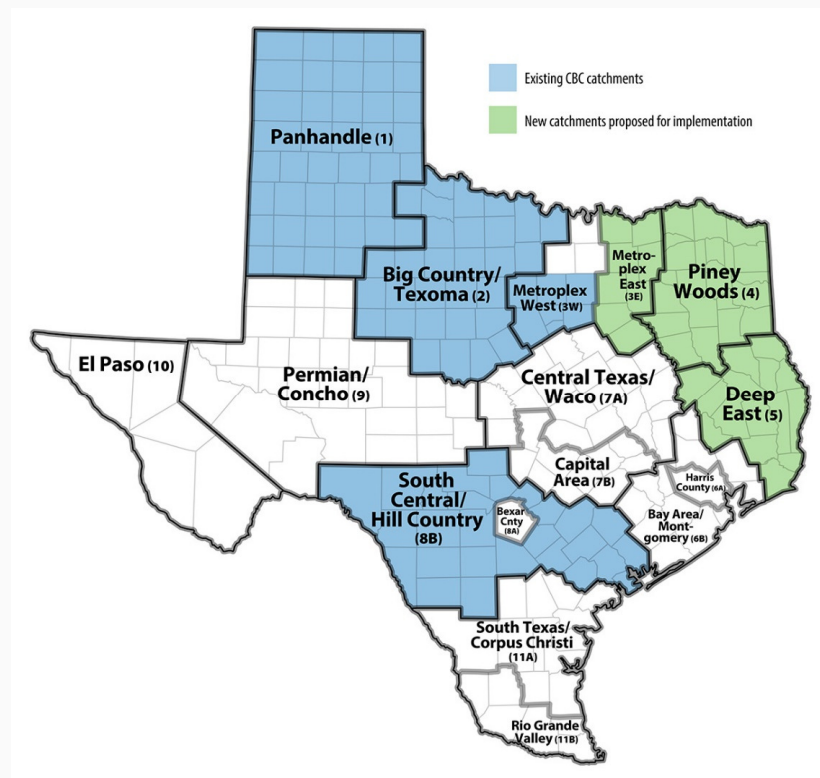


*Stage I refers to provision of placement services, Stage II refers to provision of placement, case management, and reunification



Areas Under Procurement

- Metroplex East (3E)
- Piney Woods (4)
- Deep East (5)



Community-Based Care Moving Forward

- By 2023, around half of the geography of Texas will be in at least Stage I community-based care
- Review of the current CBC model and the potential to move forward without a staged implementation approach and the funding implications of this possibility
- Unsolicited bids will potentially accelerate the movement of CBC, as communities state when they are ready
- By 2029, Texas will be 100% in CBC

*Stage I refers to provision of placement services, Stage II refers to provision of placement, case management, and reunification





Efficiency Highlights

OCBCT is working to integrate efficiencies to the CBC implementation model. Some examples of this work include:

- Reduced timeline from Stage I to Stage II, focused on the readiness process through the use of implementation science
- Dedicated OCBCT team(s) for each SSCC to ensure seamless transition, implementation, and support
- Unsolicited Bids
- Stage III

Current Stage Implementation



Stage I

- The provision of paid foster care placement services
- Includes Adoption recruitment, PAL, and Licensing Kinship and ICPC homes



Stage II

- The provision of substitute care placement, case management and reunification services



Stage III

- The provision of services outlined in Stage I and II; and holding the SSCC financially accountable through the use of incentives and remedies



Implementation Challenges and Solutions

- Challenge: Duplicity in systems and shared time commitments for SSCCs and DFPS
 - Solution: Interoperability efforts
- Challenge: CBC Rate Methodology
 - Solution: Working with HHSC, PCG, and DFPS on the CBC Rate Modernization Effort
- Challenge: Transitioning to Stage III
 - Solution: Formalizing in collaboration with DFPS Data and Systems Improvement, Chapin Hall, and the SSCCs



Provisional Performance: FY 2022 Q3

St. Francis – Panhandle

	Baseline / Target ¹	FY22 Q3 SSCC Performance	FY22 Q3 Statewide Performance ²
Performance Measure			
Children Safe from Abuse / Neglect <i>Percentage of children who do not experience abuse and neglect in Foster Care</i>	100%	98.9%	99.3%
Annual Placements per Child <i>Number of annual placements per child in Foster Care</i>	1.45	1.48	1.33
Time in Least Restrictive Environment (Conservatorship) <i>Percentage of care days in a least restrictive environment</i>	80.9%	79.4%	87.0%
Sibling Groups Placed Together <i>Percentage of sibling groups placed together in Foster Care</i>	62.3%	65.3%	62.0%
Placement Proximity (50 Miles) <i>Percentage of children placed within 50 miles of home</i>	41.6%	45.3%	58.9%

NOTE: FY22 data is provisional and may change upon final reconciliation. All Performance Data is provisional until the full fiscal year data is pulled from November MDC.

¹ Safety target is always 100%. Other baselines are the average of Designated Service Areas (DSA) performance during baseline years FY20 & FY21.

² St. Francis is in Stage II, therefore the Statewide Performance is for the Stage II population.



Provisional Performance: FY 2022 Q3

2INgage – Big Country & Texoma

	Baseline / Target ¹	FY22 Q3 SSCC Performance	FY22 Q3 Statewide Performance ²
Performance Measure			
Children Safe from Abuse / Neglect <i>Percentage of children who do not experience abuse and neglect in Foster Care</i>	100%	99.7%	99.3%
Annual Placements per Child <i>Number of annual placements per child in Foster Care</i>	1.30	1.38	1.33
Time in Least Restrictive Environment (Conservatorship) <i>Percentage of care days in a least restrictive environment</i>	87.8%	87.9%	87.0%
Sibling Groups Placed Together <i>Percentage of sibling groups placed together in Foster Care</i>	67.3%	67.1%	62.0%
Placement Proximity (50 Miles) <i>Percentage of children placed within 50 miles of home</i>	47.0%	41.1%	58.9%

NOTE: FY22 data is provisional and may change upon final reconciliation. All Performance Data is provisional until the full fiscal year data is pulled from November MDC.

¹ Safety target is always 100%. Other baselines are the average of Designated Service Areas (DSA) performance during baseline years FY17 & FY18.

² 2INgage is in Stage II, therefore the Statewide Performance is for the Stage II population.



Provisional Performance: FY 2022 Q3

OCOK – Metroplex West

	Baseline / Target ¹	FY22 Q3 SSCC Performance	FY22 Q3 Statewide Performance ²
Performance Measure			
Children Safe from Abuse / Neglect <i>Percentage of children who do not experience abuse and neglect in Foster Care</i>	100%	99.8%	99.3%
Annual Placements per Child <i>Number of annual placements per child in Foster Care</i>	1.37	1.46	1.33
Time in Least Restrictive Environment (Conservatorship) <i>Percentage of care days in a least restrictive environment</i>	83.2%	82.0%	87.0%
Sibling Groups Placed Together <i>Percentage of sibling groups placed together in Foster Care</i>	65.9%	57.3%	62.0%
Placement Proximity (50 Miles) <i>Percentage of children placed within 50 miles of home</i>	73.0%	73.1%	58.9%

NOTE: FY22 data is provisional and may change upon final reconciliation. All Performance Data is provisional until the full fiscal year data is pulled from November MDC.

¹ Safety target is always 100%. Other baselines are the average of Designated Service Areas (DSA) performance during baseline years FY18 & FY19.

² OCOK is in Stage II, therefore the Statewide Performance is for the Stage II population.



Provisional Performance: FY 2022 Q3

Belong – South Central & Hill Country

Performance Measure	Baseline / Target ¹	FY22 Q3 SSCC Performance ²	FY22 Q3 Statewide Performance ³
Children Safe from Abuse / Neglect <i>Percentage of children who do not experience abuse and neglect in Foster Care</i>	100%	100%	99.4%
Annual Placements per Child <i>Number of annual placements per child in Foster Care</i>	1.33	1.23	1.30
Time in a Least Restrictive Environment (Foster Care) <i>Percentage of care days in a least restrictive environment</i>	74.9%	74.3%	80.8%
Sibling Groups Placed Together <i>Percentage of sibling groups placed together in Foster Care</i>	62.5%	58.3%	62.0%
Placement Proximity (50 Miles) <i>Percentage of children placed within 50 miles of home</i>	47.1%	43.2%	58.9%

NOTE: FY22 data is provisional and may change upon final reconciliation. All Performance Data is provisional until the full fiscal year data is pulled from November MDC.

¹ Safety target is always 100%. Other baselines are the average of Designated Service Areas (DSA) performance during baseline years FY20 & FY21.

² As of the end of FY22 Q3, 93% of South Central & Hill Country's Paid Foster Care population has transitioned to the care of Belong.

³ Belong is in Stage I, therefore the Statewide Performance is for the Stage I population.



SSCC Innovations- Saint Francis

- Saint Francis has sustained their efforts towards ongoing foster care and adoption recruitment in their community. Through their ongoing series “Forever Family” with KLBK News, 12 children have been featured for adoption. In 2022 to-date, Saint Francis has recruited 176 new families, successfully matched 30 children through selection staffing, and selected 17 families for adoption.
- To work toward local capacity building, Saint Francis has partnered with the SSCCs to increase residential capacity, and has placed a focus on funding treatment foster care programs, kinship support and certification, and network support.
- In addition, Saint Francis has created a partnership with Texas Tech Mental Health Initiative to evaluate and find solutions to serve the mental health needs of the children and families in their community.



SSCC Innovations- 2Ingage

- 2INGage has been diligent in their efforts to find permanency for the children in their community. Through their efforts they have been able to find placement for over 50% of youth currently on the PUSH (Placing Us in Safe Homes) list; they are leading the state in this effort.
- 2INGage is serving 14 youth through the “Wrap Around to Step Down” program they launched in January 2022, and through this this program five youth have successfully stepped down into a family-like setting.
- Preparation for Adult Living is also an area of focus for 2INGage. 2INGage has completed the Casey Life Skills Assessment tool on 96% of the young adult in their community to evaluate the independent living skills youth need to achieve their long-term goals (compared to the statewide average of 16.39%).



SSCC Innovations- Our Community Our Kids

- Our Community, Our Kids has been working very closely with Child Protective Investigations staff in the Tarrant County area to assist with family finding efforts at the time of removal.
- OCOK staff are focusing on children who are ready to successfully discharge from RTC placements, and are working with potential stepdown placements with families that will be trained with specific skillsets (Trust-Based Relational Intervention) to prepare for the arrival of the children in their homes.
- OCOK has made considerable improvement by way of placing children with kinship; 39% of children are placed with kin within 60 days of removal.



SSCC Innovations- Belong

- Belong has been focused in their efforts to create a holistic treatment model centered around supportive services for children and families. Through their efforts, Belong has connected families to over 75 community resources, launched their first Parent Advisory Committee, received more than 80 referrals for in-home support services, and contracted with more than 118 providers and 160 programs in network.
- To establish their presence and educate the community on community-based care, Belong has engaged with over 325 community groups, businesses, and/or faith-based organizations, attended nearly 80 community events, presented at 10 county commissioners courts, assisted several child-welfare boards in receiving county proclamations, and presented at the hill country ad litem seminar as well as the Kerr county child services board.
- Additionally, Belong is holding disruption mitigation staffings for which they've had a total of 27 youth for whom discharge notices had been received. Of these, 13 discharge notices were fully rescinded and youth remained in their placement, two youth have pending discharges while the team is diligently working to meet the needs of the youth, three youth remained in a kinship home, two youth remained in a foster home, six youth remained in a group residential operation or residential treatment center, and one youth remained in supported independent living. Only one youth has been in SSCC supervision for a total of six days as the youth has refused placement.



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Thank You for Your Time and Continued Support of Community-Based Care in Texas

Trisha Thomas

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