



TEXAS
Department of Family
and Protective Services

Foster Care Needs Assessment

August 2018

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Introduction

The purpose of the foster care needs assessment is to provide data for regional Child Protective Services leadership and stakeholder partners to use to develop Regional Foster Care Capacity Need plans. As outlined in Chapter 264.1261, Family Code, “appropriate management personnel from a child protective services region in which community-based care has not been implemented, in collaboration with foster care providers, faith-based entities, and child advocates in that region, shall use data collected by the department on foster care capacity needs and availability of each type of foster care and kinship placement in the region to create a plan to address the substitute care capacity needs in the region.”

This report seeks to provide data in a way that helps regional communities (called catchments—see Appendix A) understand the foster care placement needs of local children, the historical capacity provided by area residential child care providers, in order to determine where there are shortages and opportunities for growth.¹ The forecasted figures provided in this report are an estimate at a point in time, and should be considered alongside first-hand knowledge of the needs of local children, the array of services provided by the local provider community, and sharing relationships with other communities.

The underlying data used for this assessment is foster care placements. Placement data counts each time a child was placed in a new foster care placement during a fiscal year, recording the living arrangement category, child’s age at the time the placement begins, authorized service level at the time the placement begins, and location of the placement. In this report, living arrangement categories include non-relative foster homes (FH), general residential operation (GRO) basic child care, emergency shelters, and residential treatment centers (RTC). All other contracted and non-contracted/unpaid placements are excluded. Placements in verified kinship or relative foster homes are excluded. The report includes additional data on trends in placement with relatives.

Children’s ages are categorized into three groups: preschool (age 0-5), school age (age 6-13) and teen (age 14-17). Service levels are assessed by Youth for Tomorrow which is a third party contractor who takes many factors into consideration including supervision, medical, and behavioral needs. The authorized service level categorizes are: “basic”, “moderate”, “specialized” and “intense”. This year’s report also includes Intensive Psychiatric Transition Program (IPTP) placements in RTCs. The data captures county of placement enabling an assessment of the location in relation to a child’s home community. The location is classified as: in the catchment of the child’s legal case, in a county bordering a child’s legal catchment, or somewhere else in the state.

DFPS uses the historical placement data to forecast the future demand for foster care placements for the next fiscal year. The department also uses the data to understand catchment supply in order to estimate the need for new local capacity to meet future demand. Comparing

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the number and types of anticipated foster care placements to the number of local contracted providers, or estimate of the number of foster home and facility beds, is not effective. This is because a foster home may be licensed to accept three children of any age and to provide basic and moderate level services, but really is only interested in serving pre-school children with basic service level needs. Placement data records the characteristics of children actually cared for in the home, enabling a better understanding of the age and service levels of the children contracted providers accept for placement. Placement data also captures the volume of children served over the time period examined. The anticipated residential child care placements (demand) can be compared to the actual placements made (supply) to estimate capacity need.

The report contains three sections: Section I reviews fiscal year 2017 foster care placement data to consider trends. Section II reports the fiscal year 2019 forecast. Section III applies methodologies for assessing how well historical supply meets the demand for some types of forecasted placements (capacity need). Appendix B includes a list of questions as a guide for using the tables in each section.

It is important to note, when assessing which catchments will have a shortage (per the forecasted data contained in the report) of foster care capacity, and how much they will need to build to place children locally (capacity need), that there is a comparison of the demand for foster care placements for children from the catchment to the supply of foster care placements made available in the catchment for children from anywhere in the state.

DFPS would like to express appreciation to the many providers and DFPS staff that participated in focus groups and provided feedback on the Fiscal Year 2017 Needs Assessment. The information provided was used to refine methodology and improve the quality of information supplied in this report so that individual communities may develop capacity relevant to the local need.

For questions about this report or building capacity to serve DFPS children, please contact Wendy Bagwell, CPS Capacity Building Program Specialist at wendy.bagwell@dfps.state.tx.us.

Section I. Historical Analysis- A look at Fiscal Year 2017

Foster Care Demand

Historical foster care placement demand is the total number of placements that were needed for children from a catchment regardless of where they were placed geographically. Demand is generated by children needing a placement at removal, children placed short-term in an emergency shelter or RTC who need a placement, or for other placement changes, including those caused by placement disruptions. The ability to locate a safe relative or kinship home as an alternative to foster care also impacts the demand.

As a first step to developing foster care capacity, a community must understand the specific drivers of demand in their catchment. With this information, catchments needing to develop more foster care capacity can first consider if there are strategies to reduce or shift certain kinds of demand, such as by increasing relative placements, utilizing foster care living arrangements differently, or decreasing disruptions.

Table 1 shows fiscal year 2017 placement demand in each catchment and how this has changed since fiscal year 2016. The table also shows the percent of placements that were for children who were removed in fiscal year 2017 or were for children already in care at the start of the fiscal year who required a placement change. For children removed in fiscal year 2017, both the percent of first placements and percent of additional or “subsequent” placements are shown. Ideally, placement changes are minimized and the majority of demand is for first placement of children at removal.

Table 1. FY17 Foster Care Placement Demand

| Catchment | Total placement demand FY17 | Change in placement demand from FY16 to FY17 | % First placements for children removed in FY17 | % Subsequent (not first) placements for children removed in FY17 | % New placements opened for children removed in a prior FY (already in care) |
|-----------|-----------------------------|--|---|--|--|
| 1 | 1999 | 18% | 40% | 24% | 36% |
| 2 | 966 | -5% | 45% | 20% | 35% |
| 3A | 1356 | -2% | 51% | 17% | 32% |
| 3C | 2474 | -12% | 51% | 18% | 31% |
| 4 | 1452 | -5% | 47% | 20% | 34% |
| 5 | 858 | 0% | 44% | 22% | 35% |
| 6A | 2960 | -13% | 35% | 16% | 49% |
| 6B | 1115 | 4% | 38% | 21% | 41% |

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| Catchment | Total placement demand FY17 | Change in placement demand from FY16 to FY17 | % First placements for children removed in FY17 | % Subsequent (not first) placements for children removed in FY17 | % New placements opened for children removed in a prior FY (already in care) |
|-----------|-----------------------------|--|---|--|--|
| 7A | 1502 | 1% | 47% | 18% | 36% |
| 7B | 1111 | -20% | 47% | 17% | 36% |
| 8a | 3329 | 14% | 42% | 20% | 37% |
| 8B | 1280 | 9% | 37% | 20% | 43% |
| 9 | 774 | -3% | 43% | 16% | 42% |
| 10 | 463 | -4% | 36% | 29% | 35% |
| 11A | 1270 | 3% | 44% | 20% | 37% |
| 11B | 1277 | 17% | 50% | 24% | 28% |

Between fiscal year 2016 and 2017, demand for foster care placements decreased in nine catchments, most dramatically in catchment 7B. Catchment 3C had the highest percentage of demand from children needing placement at removal (51%). Catchment 6A had the most demand for new placements for children already in care at the start of the year (49%).

Catchments with increasing foster care demand in Table 1 likely experienced an increase in removals and/or placed a higher percentage of children in foster care as opposed to with relatives. Table 2 shows the total removals in fiscal year 2017, how they increased or decreased since fiscal year 2016, and the percentage of removals placed in a relative/kin placement at 60 days after removal. The last column shows whether placement with relative/kin increased or decreased.

Table 2. FY17 Removals and Children Placed with Kin at 60 days following removal.

| Catchment | Children removed in FY17 | Percent change in removals from FY16 to FY17 | Percent of removals placed in a verified or unverified relative/kin placement at 60 days, FY17 | Change in percent of removals placed in a verified or unverified relative/kin placement at 60 days FY16 to FY17 |
|-----------|--------------------------|--|--|---|
| 1 | 1,414 | 36% | 43% | 12% |
| 2 | 866 | 18% | 53% | 8% |
| 3A | 1,034 | 0% | 43% | 27% |
| 3C | 1,756 | -10% | 41% | 22% |
| 4 | 1,541 | 4% | 51% | -3% |
| 5 | 806 | 1% | 40% | -6% |
| 6A | 1,800 | -18% | 44% | 12% |

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| Catchment | Children removed in FY17 | Percent change in removals from FY16 to FY17 | Percent of removals placed in a verified or unverified relative/kin placement at 60 days, FY17 | Change in percent of removals placed in a verified or unverified relative/kin placement at 60 days FY16 to FY17 |
|-----------|--------------------------|--|--|---|
| 6B | 884 | 9% | 52% | -1% |
| 7A | 1,727 | 17% | 59% | 13% |
| 7B | 1,106 | -12% | 57% | 1% |
| 8A | 2,380 | 25% | 49% | 17% |
| 8B | 760 | -7% | 51% | -11% |
| 9 | 641 | -1% | 53% | 12% |
| 10 | 256 | 5% | 23% | -19% |
| 11A | 855 | 7% | 45% | 21% |
| 11B | 916 | 25% | 46% | 6% |

Region 1 had the largest increase in removals between fiscal year 2016 and fiscal year 2017 at 36%. Catchments 8A and 11B had the next largest, both increasing by 25%. Catchments 3C, 6A, and 7B experienced the largest decline in removals at -10%, -18%, and -12%. 7A and 7B had the most children placed with a relative within 60 days of removal, at 59% and 57% of children respectively. Most catchments increased relative placements in fiscal year 2017. 3A had the largest increase (27%).

The data in Table 1 and Table 2 are related. Catchment 3C had a 10% decrease in removals and 22% increase in relative placements at 60 days. As a result, overall placement demand fell by 12%. Overall placement demand in 6A also fell by 12%, though not as much as expected given a 17% decrease in removals and 12% increase in kin placements. This makes sense, given that 49% of the demand for placement in 6A was for placement changes for children removed in a prior fiscal year as seen in Table 1.

Table 3 shows the living arrangements of all placements made for children from the catchment. Those catchments using high levels of short term placements like emergency shelters and RTCs will by definition need more placements per child than regions placing more children in foster homes or kin homes. Note that the placements described in the table may or may not have been made in the catchment. The next section examines what supply needs to be developed locally.

Table 3. FY17 Foster Care Living Arrangement Distribution

| Catchment | Total FY17 Demand | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|-------------------|------------------------|---------------------------------|----------------|------------------------------|
| 1 | 1999 | 55% | 8% | 10% | 27% |
| 2 | 966 | 67% | 2% | 12% | 19% |

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| Catchment | Total FY17 Demand | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|-------------------|------------------------|---------------------------------|----------------|------------------------------|
| 4 | 1452 | 65% | 5% | 13% | 17% |
| 5 | 858 | 69% | 4% | 10% | 17% |
| 9 | 774 | 66% | 3% | 9% | 22% |
| 10 | 463 | 59% | 2% | 10% | 29% |
| 11A | 1270 | 62% | 4% | 9% | 24% |
| 11B | 1277 | 82% | 2% | 5% | 10% |
| 3A | 1356 | 75% | 3% | 10% | 12% |
| 3C | 2474 | 78% | 2% | 9% | 11% |
| 6A | 2960 | 67% | 4% | 12% | 17% |
| 6B | 1115 | 58% | 5% | 19% | 17% |
| 7A | 1502 | 67% | 4% | 15% | 14% |
| 7B | 1111 | 61% | 6% | 15% | 17% |
| 8A | 3329 | 51% | 7% | 10% | 32% |
| 8B | 1280 | 49% | 8% | 13% | 30% |

The majority of placements are made into foster homes. A small percentage in each catchment are made in basic child care operations, with Region 1 and 8B showing the most utilization. 6B made the most RTC placements while 11B made the least. 8B had the highest utilization of shelter placements, while catchments 11B and 3A made the least emergency shelter placements. Recall that shelter placements include first and subsequent placements. Statewide about 60% of all shelter placements are first placements following removal with the remaining 40% meeting other emergency placement needs for children while in foster care.

Foster Care Supply

Foster care supply is defined as the total number of foster care placements made in the catchment for children from anywhere in the state. It is not the number of facilities, homes or beds, but rather the requests for placements of children actually accepted in the fiscal year. Foster homes and other living arrangement types count as catchment supply regardless of whether they accepted children who are from the catchment or other areas of the state.

Table 4 shows fiscal year 2017 placement supply, and how it changed since fiscal year 2016. The data is provided to help consider whether capacity has increased or decreased in an area. For example, a new residential treatment or emergency shelter facility would result in an increase in placements. Similarly, if a facility closed during the time period, it would result in a decrease in placement supply. Only foster homes that accepted a child are captured as supply. Foster homes that were newly developed in fiscal year 2017, but did not accept a child do not show as an increase in supply. An increase in placement moves can show up as additional placement supply.

Table 4. Percent Change in Supply (all placements made in the Catchment) FY16 to FY17

| Catchment | Total FY17 Supply | % Change in Foster Home Placements | % Change in GRO Basic Child Care Placements | % Change in RTC Placements | % Change in Emergency Shelter Placements |
|-----------|-------------------|------------------------------------|---|----------------------------|--|
| 1 | 1514 | -7% | 11% | 71% | -12% |
| 2 | 886 | 0% | 14% | -2% | 21% |
| 3A | 1308 | 10% | 67% | -27% | 27% |
| 3C | 2907 | -14% | -36% | -2% | 25% |
| 4 | 1024 | -1% | -27% | -14% | -9% |
| 5 | 744 | -3% | -2% | -20% | -48% |
| 6A | 2979 | -15% | 8% | 5% | -16% |
| 6B | 2360 | -7% | -7% | 20% | 16% |
| 7A | 1957 | -3% | 5% | -16% | -4% |
| 7B | 1177 | 7% | 57% | -5% | -1% |
| 8A | 2904 | -4% | -53% | -5% | -2% |
| 8B | 1580 | 30% | -6% | 11% | 33% |
| 9 | 529 | 5% | -25% | 0% | 0% |
| 10 | 426 | 7% | 67% | -46% | -8% |
| 11A | 1115 | 6% | -9% | -45% | 32% |
| 11B | 1319 | 7% | -16% | 950% | 0% |

8B had the largest growth in foster home placements made in the area at 30%. 6A and 3C had the largest decrease of placements made in their area at -15% and -14%. 11B had the largest increase in RTC placements made in their area at 950% (from 2 to 21 placements).

Section II – Fiscal Year 2019 Forecast

The fiscal year 2019 forecast projects future placements needed for children from the catchment area (demand). Based on Historical Placement Data, Hierarchical Time Series Forecasting was utilized to project new paid foster care placements by the following Hierarchical breakdowns: total placements by catchment, total placements by age group within catchment, total placements by service level within age group within catchment, total placements by facility type (living arrangement) within service level within age group within catchment. This hierarchical approach projects a total at the Forecaster's designated initial level of the hierarchy and also projects the breakdowns of the total into Forecaster designated Segments.

Forecasting chose to designate the initial level of projection to occur at the number of placements by age group within each catchment area. It was determined that placements within catchments are independent of the number of placements made in other catchment areas and that the best approach was to project total placements for the three age groups within catchment areas separately in order to pick up any diverging trends that may be occurring between the three age groups within a catchment area.

The Hierarchical method ensures that projections at the more detailed levels (i.e., service levels and placement type) remain consistent with the initial projections at the higher levels (i.e., age group within catchment). The aggregated values above age group within catchment (i.e. total placements within catchment and total placements within the State) are the sums of initial projected values for placements by age group by catchment. The projected values are estimates that represent a guide for local communities to use when capacity planning.

Table 5. FY19 Forecasted Foster Care Placement Demand

| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 1 | Basic | Pre School | 609 | 12 | 0 | 95 |
| 1 | Basic | School Aged | 226 | 69 | 0 | 165 |
| 1 | Basic | Teen | 41 | 45 | 0 | 96 |
| 1 | Basic | Total | 876 | 126 | 0 | 356 |
| 1 | Moderate | Pre School | 38 | 0 | 0 | 0 |
| 1 | Moderate | School Aged | 64 | 12 | 0 | 11 |
| 1 | Moderate | Teen | 23 | 11 | 0 | 12 |
| 1 | Moderate | Total | 125 | 23 | 0 | 23 |
| 1 | Specialized | Pre School | 12 | 0 | 0 | 0 |
| 1 | Specialized | School Aged | 36 | 0 | 48 | 12 |
| 1 | Specialized | Teen | 22 | 13 | 101 | 33 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 1 | Specialized | Total | 70 | 13 | 149 | 45 |
| 1 | Intensive | Pre School | 0 | 0 | 0 | 0 |
| 1 | Intensive | School Aged | 0 | 0 | 12 | 0 |
| 1 | Intensive | Teen | 0 | 0 | 63 | 11 |
| 1 | Intensive | Total | 0 | 0 | 75 | 11 |
| 1 | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 1 | IPTP | School Aged | 0 | 0 | 0 | 0 |
| 1 | IPTP | Teen | 0 | 0 | 12 | 0 |
| 1 | IPTP | Total | 0 | 0 | 12 | 0 |
| 1 | Total | Total | 1071 | 162 | 236 | 435 |
| 2 | Basic | Pre School | 418 | 0 | 0 | 24 |
| 2 | Basic | School Aged | 167 | 0 | 0 | 73 |
| 2 | Basic | Teen | 12 | 0 | 0 | 46 |
| 2 | Basic | Total | 597 | 0 | 0 | 143 |
| 2 | Moderate | Pre School | 5 | 0 | 0 | 0 |
| 2 | Moderate | School Aged | 31 | 0 | 0 | 12 |
| 2 | Moderate | Teen | 12 | 12 | 0 | 12 |
| 2 | Moderate | Total | 48 | 12 | 0 | 24 |
| 2 | Specialized | Pre School | 11 | 0 | 0 | 0 |
| 2 | Specialized | School Aged | 12 | 0 | 49 | 12 |
| 2 | Specialized | Teen | 12 | 0 | 24 | 12 |
| 2 | Specialized | Total | 35 | 0 | 73 | 24 |
| 2 | Intensive | Pre School | 0 | 0 | 0 | 0 |
| 2 | Intensive | School Aged | 0 | 0 | 8 | 0 |
| 2 | Intensive | Teen | 0 | 0 | 36 | 11 |
| 2 | Intensive | Total | 0 | 0 | 44 | 11 |
| 2 | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 2 | IPTP | School Aged | 0 | 0 | 0 | 0 |
| 2 | IPTP | Teen | 0 | 0 | 18 | 0 |
| 2 | IPTP | Total | 0 | 0 | 18 | 0 |
| 2 | Total | Total | 680 | 12 | 135 | 202 |
| 3A | Basic | Pre School | 606 | 0 | 0 | 36 |
| 3A | Basic | School Aged | 251 | 12 | 0 | 75 |
| 3A | Basic | Teen | 24 | 12 | 0 | 48 |
| 3A | Basic | Total | 881 | 24 | 0 | 159 |
| 3A | Moderate | Pre School | 21 | 0 | 0 | 0 |
| 3A | Moderate | School Aged | 41 | 0 | 0 | 0 |
| 3A | Moderate | Teen | 24 | 12 | 0 | 0 |
| 3A | Moderate | Total | 86 | 12 | 0 | 0 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 3A | Specialized | Pre School | 16 | 0 | 0 | 0 |
| 3A | Specialized | School Aged | 14 | 0 | 39 | 0 |
| 3A | Specialized | Teen | 17 | 12 | 36 | 12 |
| 3A | Specialized | Total | 47 | 12 | 75 | 12 |
| 3A | Intensive | Pre School | 0 | 0 | 1 | 0 |
| 3A | Intensive | School Aged | 0 | 0 | 12 | 0 |
| 3A | Intensive | Teen | 0 | 0 | 29 | 0 |
| 3A | Intensive | Total | 0 | 0 | 42 | 0 |
| 3A | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 3A | IPTP | School Aged | 0 | 0 | 5 | 0 |
| 3A | IPTP | Teen | 0 | 0 | 24 | 0 |
| 3A | IPTP | Total | 0 | 0 | 29 | 0 |
| 3A | Total | Total | 1014 | 48 | 146 | 171 |
| 3C | Basic | Pre School | 1191 | 12 | 0 | 41 |
| 3C | Basic | School Aged | 602 | 12 | 0 | 119 |
| 3C | Basic | Teen | 80 | 12 | 0 | 98 |
| 3C | Basic | Total | 1873 | 36 | 0 | 258 |
| 3C | Moderate | Pre School | 35 | 0 | 0 | 0 |
| 3C | Moderate | School Aged | 96 | 0 | 0 | 0 |
| 3C | Moderate | Teen | 56 | 0 | 7 | 17 |
| 3C | Moderate | Total | 187 | 0 | 7 | 17 |
| 3C | Specialized | Pre School | 22 | 0 | 0 | 0 |
| 3C | Specialized | School Aged | 96 | 12 | 60 | 0 |
| 3C | Specialized | Teen | 54 | 12 | 78 | 32 |
| 3C | Specialized | Total | 172 | 24 | 138 | 32 |
| 3C | Intensive | Pre School | 0 | 0 | 0 | 0 |
| 3C | Intensive | School Aged | 0 | 0 | 13 | 0 |
| 3C | Intensive | Teen | 0 | 0 | 67 | 0 |
| 3C | Intensive | Total | 0 | 0 | 80 | 0 |
| 3C | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 3C | IPTP | School Aged | 0 | 0 | 0 | 0 |
| 3C | IPTP | Teen | 0 | 0 | 12 | 0 |
| 3C | IPTP | Total | 0 | 0 | 12 | 0 |
| 3C | Total | Total | 2232 | 60 | 237 | 307 |
| 4 | Basic | Pre School | 477 | 0 | 0 | 48 |
| 4 | Basic | School Aged | 244 | 22 | 0 | 105 |
| 4 | Basic | Teen | 36 | 12 | 0 | 72 |
| 4 | Basic | Total | 757 | 34 | 0 | 225 |
| 4 | Moderate | Pre School | 19 | 0 | 0 | 0 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 4 | Moderate | School Aged | 55 | 0 | 0 | 0 |
| 4 | Moderate | Teen | 24 | 1 | 0 | 12 |
| 4 | Moderate | Total | 98 | 1 | 0 | 12 |
| 4 | Specialized | Pre School | 14 | 0 | 0 | 0 |
| 4 | Specialized | School Aged | 48 | 12 | 42 | 12 |
| 4 | Specialized | Teen | 12 | 12 | 48 | 12 |
| 4 | Specialized | Total | 74 | 24 | 90 | 24 |
| 4 | Intensive | Pre School | 4 | 0 | 0 | 0 |
| 4 | Intensive | School Aged | 0 | 0 | 12 | 0 |
| 4 | Intensive | Teen | 0 | 12 | 60 | 0 |
| 4 | Intensive | Total | 4 | 12 | 72 | 0 |
| 4 | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 4 | IPTP | School Aged | 0 | 0 | 3 | 0 |
| 4 | IPTP | Teen | 0 | 0 | 12 | 0 |
| 4 | IPTP | Total | 0 | 0 | 15 | 0 |
| 4 | Total | Total | 933 | 71 | 177 | 261 |
| 5 | Basic | Pre School | 305 | 0 | 0 | 12 |
| 5 | Basic | School Aged | 168 | 12 | 0 | 96 |
| 5 | Basic | Teen | 24 | 11 | 0 | 39 |
| 5 | Basic | Total | 497 | 23 | 0 | 147 |
| 5 | Moderate | Pre School | 19 | 0 | 0 | 0 |
| 5 | Moderate | School Aged | 35 | 0 | 0 | 0 |
| 5 | Moderate | Teen | 16 | 4 | 5 | 9 |
| 5 | Moderate | Total | 70 | 4 | 5 | 9 |
| 5 | Specialized | Pre School | 6 | 0 | 0 | 0 |
| 5 | Specialized | School Aged | 27 | 0 | 34 | 0 |
| 5 | Specialized | Teen | 22 | 8 | 24 | 8 |
| 5 | Specialized | Total | 55 | 8 | 58 | 8 |
| 5 | Intensive | Pre School | 1 | 0 | 0 | 0 |
| 5 | Intensive | School Aged | 0 | 0 | 12 | 0 |
| 5 | Intensive | Teen | 0 | 0 | 20 | 0 |
| 5 | Intensive | Total | 1 | 0 | 32 | 0 |
| 5 | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 5 | IPTP | School Aged | 0 | 0 | 0 | 0 |
| 5 | IPTP | Teen | 0 | 0 | 4 | 0 |
| 5 | IPTP | Total | 0 | 0 | 4 | 0 |
| 5 | Total | Total | 623 | 35 | 99 | 164 |
| 6A | Basic | Pre School | 1052 | 12 | 0 | 41 |
| 6A | Basic | School Aged | 471 | 38 | 0 | 125 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 6A | Basic | Teen | 58 | 22 | 0 | 93 |
| 6A | Basic | Total | 1581 | 72 | 0 | 259 |
| 6A | Moderate | Pre School | 39 | 0 | 0 | 0 |
| 6A | Moderate | School Aged | 106 | 0 | 0 | 14 |
| 6A | Moderate | Teen | 53 | 12 | 0 | 38 |
| 6A | Moderate | Total | 198 | 12 | 0 | 52 |
| 6A | Specialized | Pre School | 33 | 0 | 0 | 0 |
| 6A | Specialized | School Aged | 99 | 12 | 99 | 25 |
| 6A | Specialized | Teen | 37 | 24 | 121 | 59 |
| 6A | Specialized | Total | 169 | 36 | 220 | 84 |
| 6A | Intensive | Pre School | 7 | 0 | 0 | 0 |
| 6A | Intensive | School Aged | 0 | 0 | 27 | 0 |
| 6A | Intensive | Teen | 7 | 12 | 94 | 12 |
| 6A | Intensive | Total | 14 | 12 | 121 | 12 |
| 6A | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 6A | IPTP | School Aged | 0 | 0 | 0 | 0 |
| 6A | IPTP | Teen | 0 | 0 | 21 | 0 |
| 6A | IPTP | Total | 0 | 0 | 21 | 0 |
| 6A | Total | Total | 1962 | 132 | 362 | 407 |
| 6B | Basic | Pre School | 381 | 0 | 0 | 19 |
| 6B | Basic | School Aged | 156 | 25 | 0 | 69 |
| 6B | Basic | Teen | 24 | 12 | 0 | 72 |
| 6B | Basic | Total | 561 | 37 | 0 | 160 |
| 6B | Moderate | Pre School | 18 | 0 | 0 | 0 |
| 6B | Moderate | School Aged | 44 | 0 | 0 | 12 |
| 6B | Moderate | Teen | 24 | 12 | 0 | 12 |
| 6B | Moderate | Total | 86 | 12 | 0 | 24 |
| 6B | Specialized | Pre School | 13 | 0 | 0 | 0 |
| 6B | Specialized | School Aged | 27 | 0 | 55 | 0 |
| 6B | Specialized | Teen | 12 | 12 | 84 | 24 |
| 6B | Specialized | Total | 52 | 12 | 139 | 24 |
| 6B | Intensive | Pre School | 1 | 0 | 0 | 1 |
| 6B | Intensive | School Aged | 0 | 0 | 15 | 0 |
| 6B | Intensive | Teen | 0 | 0 | 60 | 12 |
| 6B | Intensive | Total | 1 | 0 | 75 | 13 |
| 6B | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 6B | IPTP | School Aged | 0 | 0 | 1 | 0 |
| 6B | IPTP | Teen | 0 | 0 | 12 | 0 |
| 6B | IPTP | Total | 0 | 0 | 13 | 0 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 6B | Total | Total | 700 | 61 | 227 | 221 |
| 7A | Basic | Pre School | 669 | 0 | 0 | 12 |
| 7A | Basic | School Aged | 228 | 24 | 0 | 84 |
| 7A | Basic | Teen | 36 | 12 | 0 | 84 |
| 7A | Basic | Total | 933 | 36 | 0 | 180 |
| 7A | Moderate | Pre School | 14 | 0 | 0 | 0 |
| 7A | Moderate | School Aged | 48 | 0 | 0 | 12 |
| 7A | Moderate | Teen | 12 | 12 | 0 | 24 |
| 7A | Moderate | Total | 74 | 12 | 0 | 36 |
| 7A | Specialized | Pre School | 9 | 0 | 0 | 0 |
| 7A | Specialized | School Aged | 24 | 12 | 48 | 12 |
| 7A | Specialized | Teen | 12 | 24 | 72 | 24 |
| 7A | Specialized | Total | 45 | 36 | 120 | 36 |
| 7A | Intensive | Pre School | 6 | 0 | 0 | 0 |
| 7A | Intensive | School Aged | 0 | 0 | 12 | 0 |
| 7A | Intensive | Teen | 0 | 0 | 48 | 0 |
| 7A | Intensive | Total | 6 | 0 | 60 | 0 |
| 7A | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 7A | IPTP | School Aged | 0 | 0 | 0 | 0 |
| 7A | IPTP | Teen | 0 | 0 | 12 | 0 |
| 7A | IPTP | Total | 0 | 0 | 12 | 0 |
| 7A | Total | Total | 1058 | 84 | 192 | 252 |
| 7B | Basic | Pre School | 428 | 12 | 0 | 24 |
| 7B | Basic | School Aged | 168 | 12 | 0 | 96 |
| 7B | Basic | Teen | 33 | 13 | 0 | 73 |
| 7B | Basic | Total | 629 | 37 | 0 | 193 |
| 7B | Moderate | Pre School | 5 | 0 | 0 | 0 |
| 7B | Moderate | School Aged | 24 | 0 | 0 | 12 |
| 7B | Moderate | Teen | 18 | 11 | 5 | 28 |
| 7B | Moderate | Total | 47 | 11 | 5 | 40 |
| 7B | Specialized | Pre School | 7 | 0 | 0 | 0 |
| 7B | Specialized | School Aged | 12 | 0 | 48 | 12 |
| 7B | Specialized | Teen | 12 | 24 | 57 | 33 |
| 7B | Specialized | Total | 31 | 24 | 105 | 45 |
| 7B | Intensive | Pre School | 0 | 0 | 0 | 0 |
| 7B | Intensive | School Aged | 0 | 0 | 12 | 0 |
| 7B | Intensive | Teen | 0 | 0 | 37 | 6 |
| 7B | Intensive | Total | 0 | 0 | 49 | 6 |
| 7B | IPTP | Pre School | 0 | 0 | 0 | 0 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 7B | IPTP | School Aged | 0 | 0 | 0 | 0 |
| 7B | IPTP | Teen | 0 | 0 | 14 | 0 |
| 7B | IPTP | Total | 0 | 0 | 14 | 0 |
| 7B | Total | Total | 707 | 72 | 173 | 284 |
| 8A | Basic | Pre School | 876 | 37 | 0 | 348 |
| 8A | Basic | School Aged | 371 | 88 | 11 | 384 |
| 8A | Basic | Teen | 72 | 44 | 12 | 177 |
| 8A | Basic | Total | 1319 | 169 | 23 | 909 |
| 8A | Moderate | Pre School | 22 | 0 | 0 | 1 |
| 8A | Moderate | School Aged | 69 | 19 | 8 | 16 |
| 8A | Moderate | Teen | 47 | 24 | 0 | 36 |
| 8A | Moderate | Total | 138 | 43 | 8 | 53 |
| 8A | Specialized | Pre School | 11 | 0 | 0 | 2 |
| 8A | Specialized | School Aged | 64 | 12 | 73 | 12 |
| 8A | Specialized | Teen | 36 | 36 | 82 | 59 |
| 8A | Specialized | Total | 111 | 48 | 155 | 73 |
| 8A | Intensive | Pre School | 0 | 0 | 0 | 0 |
| 8A | Intensive | School Aged | 1 | 0 | 26 | 0 |
| 8A | Intensive | Teen | 0 | 12 | 94 | 12 |
| 8A | Intensive | Total | 1 | 12 | 120 | 12 |
| 8A | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 8A | IPTP | School Aged | 0 | 0 | 9 | 0 |
| 8A | IPTP | Teen | 0 | 0 | 24 | 0 |
| 8A | IPTP | Total | 0 | 0 | 33 | 0 |
| 8A | Total | Total | 1569 | 272 | 339 | 1047 |
| 8B | Basic | Pre School | 302 | 12 | 0 | 104 |
| 8B | Basic | School Aged | 158 | 37 | 0 | 111 |
| 8B | Basic | Teen | 36 | 24 | 0 | 60 |
| 8B | Basic | Total | 496 | 73 | 0 | 275 |
| 8B | Moderate | Pre School | 16 | 0 | 0 | 0 |
| 8B | Moderate | School Aged | 25 | 6 | 0 | 4 |
| 8B | Moderate | Teen | 12 | 24 | 0 | 24 |
| 8B | Moderate | Total | 53 | 30 | 0 | 28 |
| 8B | Specialized | Pre School | 2 | 0 | 1 | 0 |
| 8B | Specialized | School Aged | 24 | 8 | 47 | 1 |
| 8B | Specialized | Teen | 12 | 12 | 36 | 24 |
| 8B | Specialized | Total | 38 | 20 | 84 | 25 |
| 8B | Intensive | Pre School | 1 | 0 | 0 | 0 |
| 8B | Intensive | School Aged | 0 | 0 | 20 | 0 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 8B | Intensive | Teen | 0 | 0 | 36 | 0 |
| 8B | Intensive | Total | 1 | 0 | 56 | 0 |
| 8B | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 8B | IPTP | School Aged | 0 | 0 | 3 | 0 |
| 8B | IPTP | Teen | 0 | 0 | 17 | 0 |
| 8B | IPTP | Total | 0 | 0 | 20 | 0 |
| 8B | Total | Total | 588 | 123 | 160 | 328 |
| 9 | Basic | Pre School | 307 | 0 | 0 | 36 |
| 9 | Basic | School Aged | 111 | 12 | 0 | 62 |
| 9 | Basic | Teen | 16 | 1 | 0 | 20 |
| 9 | Basic | Total | 434 | 13 | 0 | 118 |
| 9 | Moderate | Pre School | 8 | 0 | 0 | 1 |
| 9 | Moderate | School Aged | 37 | 0 | 0 | 0 |
| 9 | Moderate | Teen | 12 | 7 | 0 | 11 |
| 9 | Moderate | Total | 57 | 7 | 0 | 12 |
| 9 | Specialized | Pre School | 5 | 0 | 0 | 0 |
| 9 | Specialized | School Aged | 12 | 0 | 25 | 12 |
| 9 | Specialized | Teen | 14 | 2 | 20 | 14 |
| 9 | Specialized | Total | 31 | 2 | 45 | 26 |
| 9 | Intensive | Pre School | 0 | 0 | 0 | 0 |
| 9 | Intensive | School Aged | 0 | 0 | 12 | 0 |
| 9 | Intensive | Teen | 0 | 0 | 9 | 4 |
| 9 | Intensive | Total | 0 | 0 | 21 | 4 |
| 9 | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 9 | IPTP | School Aged | 0 | 0 | 12 | 0 |
| 9 | IPTP | Teen | 0 | 0 | 2 | 0 |
| 9 | IPTP | Total | 0 | 0 | 14 | 0 |
| 9 | Total | Total | 522 | 22 | 80 | 160 |
| 10 | Basic | Pre School | 123 | 0 | 0 | 24 |
| 10 | Basic | School Aged | 67 | 11 | 0 | 33 |
| 10 | Basic | Teen | 29 | 0 | 0 | 17 |
| 10 | Basic | Total | 219 | 11 | 0 | 74 |
| 10 | Moderate | Pre School | 3 | 0 | 0 | 0 |
| 10 | Moderate | School Aged | 6 | 0 | 0 | 0 |
| 10 | Moderate | Teen | 6 | 0 | 0 | 2 |
| 10 | Moderate | Total | 15 | 0 | 0 | 2 |
| 10 | Specialized | Pre School | 5 | 0 | 0 | 0 |
| 10 | Specialized | School Aged | 8 | 1 | 13 | 1 |
| 10 | Specialized | Teen | 9 | 9 | 17 | 3 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 10 | Specialized | Total | 22 | 10 | 30 | 4 |
| 10 | Intensive | Pre School | 0 | 0 | 0 | 0 |
| 10 | Intensive | School Aged | 0 | 0 | 3 | 0 |
| 10 | Intensive | Teen | 0 | 0 | 14 | 6 |
| 10 | Intensive | Total | 0 | 0 | 17 | 6 |
| 10 | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 10 | IPTP | School Aged | 0 | 0 | 1 | 0 |
| 10 | IPTP | Teen | 0 | 0 | 0 | 0 |
| 10 | IPTP | Total | 0 | 0 | 1 | 0 |
| 10 | Total | Total | 256 | 21 | 48 | 86 |
| 11A | Basic | Pre School | 371 | 24 | 0 | 170 |
| 11A | Basic | School Aged | 215 | 12 | 0 | 88 |
| 11A | Basic | Teen | 36 | 12 | 0 | 48 |
| 11A | Basic | Total | 622 | 48 | 0 | 306 |
| 11A | Moderate | Pre School | 12 | 0 | 0 | 0 |
| 11A | Moderate | School Aged | 49 | 0 | 0 | 0 |
| 11A | Moderate | Teen | 36 | 0 | 0 | 12 |
| 11A | Moderate | Total | 97 | 0 | 0 | 12 |
| 11A | Specialized | Pre School | 4 | 0 | 0 | 0 |
| 11A | Specialized | School Aged | 34 | 2 | 35 | 0 |
| 11A | Specialized | Teen | 36 | 12 | 36 | 12 |
| 11A | Specialized | Total | 74 | 14 | 71 | 12 |
| 11A | Intensive | Pre School | 1 | 0 | 0 | 0 |
| 11A | Intensive | School Aged | 0 | 0 | 12 | 0 |
| 11A | Intensive | Teen | 0 | 0 | 24 | 0 |
| 11A | Intensive | Total | 1 | 0 | 36 | 0 |
| 11A | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 11A | IPTP | School Aged | 0 | 0 | 0 | 0 |
| 11A | IPTP | Teen | 0 | 0 | 12 | 0 |
| 11A | IPTP | Total | 0 | 0 | 12 | 0 |
| 11A | Total | Total | 794 | 62 | 119 | 330 |
| 11B | Basic | Pre School | 519 | 1 | 0 | 36 |
| 11B | Basic | School Aged | 254 | 0 | 0 | 12 |
| 11B | Basic | Teen | 60 | 0 | 0 | 36 |
| 11B | Basic | Total | 833 | 1 | 0 | 84 |
| 11B | Moderate | Pre School | 19 | 0 | 0 | 0 |
| 11B | Moderate | School Aged | 51 | 0 | 0 | 0 |
| 11B | Moderate | Teen | 24 | 0 | 0 | 0 |
| 11B | Moderate | Total | 94 | 0 | 0 | 0 |

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| Catchment | Authorized Service Level | Age Group | Foster Home Placements | GRO Basic Child Care Placements | RTC Placements | Emergency Shelter Placements |
|-----------|--------------------------|-------------|------------------------|---------------------------------|----------------|------------------------------|
| 11B | Specialized | Pre School | 5 | 0 | 0 | 0 |
| 11B | Specialized | School Aged | 39 | 0 | 12 | 0 |
| 11B | Specialized | Teen | 24 | 0 | 24 | 12 |
| 11B | Specialized | Total | 68 | 0 | 36 | 12 |
| 11B | Intensive | Pre School | 0 | 0 | 0 | 0 |
| 11B | Intensive | School Aged | 0 | 0 | 11 | 0 |
| 11B | Intensive | Teen | 0 | 0 | 24 | 0 |
| 11B | Intensive | Total | 0 | 0 | 35 | 0 |
| 11B | IPTP | Pre School | 0 | 0 | 0 | 0 |
| 11B | IPTP | School Aged | 0 | 0 | 1 | 0 |
| 11B | IPTP | Teen | 0 | 0 | 12 | 0 |
| 11B | IPTP | Total | 0 | 0 | 13 | 0 |
| 11B | Total | Total | 995 | 1 | 84 | 96 |

Section III. Assessment of Capacity Need

The detailed forecast (Section II) should provide the minimum level of data catchments need for planning. For example, the forecast reports that Region 1 will need enough foster homes and/or basic child care operations in fiscal year 2019 to make 86 new placements for teens (age 14 to 17) with a basic service level. This report provides an additional assessment of the placement capacity recently available from local foster care providers and seeks to estimate where a catchment may be short given the types of placements forecasted for fiscal year 2019.

The simplest way to assess which catchments will have a shortage of foster care capacity, and how much they will need to build to place children locally (capacity need), is to compare the demand for foster care placements for children from the catchment to the supply of foster care placements made available in the catchment for children from anywhere in the state.

Table 6 below shows, for each living arrangement category, the fiscal year 2019 forecasted demand, the fiscal year 2017 local supply, and the percentage a catchment would have to increase its supply to place all fiscal year 2019 forecasted demand locally. The percentage allows a comparison across catchments and different living arrangement categories. **A positive percentage represents catchments needing supply. A negative percentage indicates the percentage of supply a region has available to share beyond meeting its own needs.**

At this time, DFPS does not distinguish between basic child care operation placements that are “cottage home operations” and those that are “continuum-of-care residential operations.” In the tables below, basic child care operation placements for children with basic and moderate authorized service levels are combined with foster home placements due to the similarity of need and care provided to children in these placements. Basic child care operation placements for children with specialized and intense authorized service levels are combined with RTC placements due the similarity of need and services provided in these placements. Combining the living arrangements in this way allows for a high level consideration of how well supply is meeting a similar type of need.

Table 6. Capacity Need by Living Arrangement Category

| Catchment | FY19 Foster Home/ GRO Basic Forecast | FY17 Foster Home/ GRO Basic Supply | Foster Home/ GRO Basic Capacity Need | FY19 RTC/ GRO Basic Forecast | FY17 RTC/ GRO Basic Supply | RTC/ GRO Basic Capacity Need | FY19 Shelter Forecast | FY17 Shelter Supply | Shelter Capacity Need |
|-----------|--------------------------------------|------------------------------------|--------------------------------------|------------------------------|----------------------------|------------------------------|-----------------------|---------------------|-----------------------|
| 1 | 1220 | 1070 | 14% | 249 | 106 | 135% | 435 | 338 | 29% |
| 2 | 692 | 629 | 10% | 135 | 51 | 165% | 202 | 206 | -2% |
| 3A | 1050 | 1043 | 1% | 158 | 41 | 285% | 171 | 173 | -1% |
| 3C | 2268 | 2181 | 4% | 261 | 98 | 166% | 307 | 454 | -32% |
| 4 | 968 | 714 | 36% | 213 | 172 | 24% | 261 | 138 | 89% |
| 5 | 650 | 594 | 9% | 107 | 81 | 32% | 164 | 69 | 138% |
| 6A | 2046 | 1850 | 11% | 410 | 791 | -48% | 407 | 338 | 20% |
| 6B | 749 | 1148 | -35% | 239 | 660 | -64% | 221 | 550 | -60% |
| 7A | 1106 | 1379 | -20% | 228 | 163 | 40% | 252 | 415 | -39% |
| 7B | 755 | 785 | -4% | 197 | 192 | 3% | 284 | 200 | 42% |
| 8A | 1781 | 1477 | 21% | 399 | 386 | 3% | 1047 | 1041 | 1% |
| 8B | 691 | 945 | -27% | 180 | 350 | -49% | 328 | 285 | 15% |
| 9 | 542 | 384 | 41% | 82 | 0 | NA | 160 | 145 | 10% |
| 10 | 267 | 284 | -6% | 58 | 8 | 625% | 86 | 134 | -36% |
| 11A | 842 | 621 | 36% | 133 | 21 | 533% | 330 | 473 | -30% |
| 11B | 996 | 1283 | -22% | 84 | 36 | 133% | 96 | 0 | NA* |

*NA-can't divide by 0 supply

Table 6 shows there is a shortage of foster homes/lower needs basic child care operation placements in the more rural areas of the state. Catchments 1, 2, 4, 5, 9, and 11A all have a need for more placements for children than are available in the catchment. In other words, in these areas, even accessing all local supply for local area children would not address capacity need without also relying on other catchments for capacity. Catchments 4, 9, and 11A have the most need to increase capacity. To meet their forecasted need, these catchments will need to increase their fiscal year 2017 supply by 36%, 41%, and 36%, respectively. There is also a shortage of foster homes/ basic child care operation placements in the strictly urban catchments. Catchments 6A (Houston) and 8A (San Antonio) rely on surrounding areas for capacity. These catchments need to increase supply by 11% and 21% respectively.

Table 6 also shows capacity need for residential treatment/ higher needs basic child care operation placements and for emergency shelter placements. Catchments 6A, 6B, and 8B have more than enough supply for RTCs and higher level basic child care facility placements and share capacity with the rest of the state. 7B and 8A appear to have enough capacity to meet their own needs if they were to access all of their supply. All other catchments need capacity to place children close to home. Catchments 3C, 6B, 7A, 10 and 11A have emergency shelter capacity to share beyond meeting their own needs. 2, 3A and 8A appear to have enough shelter

capacity to meet their own needs. Catchments without emergency shelter supply are 1, 4, 5, 6A, 7B, 8B, 9, and 11B.

The above definition of capacity need has some restrictive assumptions. The approach assumes catchments would use 100% of local foster care supply for children from the catchment and would place 100% of those children within the catchment. This does not account for naturally occurring resource sharing among catchments. Many of the urban and centrally located catchments make a significant number of placements in counties just across their borders, and potentially within 50 miles and in close proximity to the removal address, consistent with federal requirements and CPS policy.

Table 7 shows how much of a catchment’s demand was placed just over the boundary in fiscal year 2017, and how much the adjacent neighboring area used of the catchments’ supply. The table does NOT show all capacity sharing in fiscal year 2017, but only the sharing of supply that may be beneficial to continue. DFPS uses the data in Table 7 to calculate an “adjusted capacity need” in later tables. In the adjusted calculation, the placement of local children in counties adjacent to the catchment is excluded from demand and the placements just within the catchment area of children from neighboring catchments is excluded from supply. In other words, the calculation counts the neighboring placements as existing capacity and excludes the shared supply with neighbors from other supply it might want to reserve for local children.

Table 7. Capacity Sharing in Adjacent Counties

| Catchment | % FH/GRO Demand Placed in Adjacent Area | % RTC/GRO Demand Placed in Adjacent Area | % Shelter Demand Placed in Adjacent Area | % FH/GRO Supply Used by Adjacent Area | % RTC/GRO Supply Used by Adjacent Area | % Shelter Supply Used by Adjacent Area |
|-----------|---|--|--|---------------------------------------|--|--|
| 1 | 0% | 0% | 0% | 0% | 0% | 0% |
| 2 | 11% | 8% | 3% | 2% | 0% | 0% |
| 3A | 41% | 5% | 26% | 43% | 39% | 23% |
| 3C | 23% | 6% | 15% | 26% | 20% | 37% |
| 4 | 10% | 7% | 21% | 4% | 0% | 0% |
| 5 | 5% | 2% | 8% | 6% | 25% | 0% |
| 6A | 31% | 17% | 43% | 19% | 9% | 19% |
| 6B | 52% | 35% | 33% | 59% | 16% | 43% |
| 7A | 14% | 17% | 29% | 19% | 7% | 16% |
| 7B | 33% | 17% | 43% | 19% | 13% | 26% |
| 8A | 19% | 22% | 4% | 16% | 10% | 20% |
| 8B | 38% | 25% | 58% | 44% | 28% | 22% |
| 9 | 4% | 7% | 0% | 15% | NA | 3% |
| 10 | 0% | 0% | 0% | 0% | 13% | 0% |
| 11A | 12% | 0% | 0% | 6% | 0% | 13% |
| 11B | 2% | 0% | 40% | 6% | 0% | NA* |

*NA –they have no supply

The capacity need assessment in Table 6 doesn't account for the specific characteristics of children placed in the catchment (supply) compared to the characteristics of children needing placement (demand). For example, a catchment may have a large supply of basic level foster homes for preschoolers, but have a high demand for moderate level homes for teens. Similarly, a local RTC may provide intense level services, while the need is for more specialized level placements.

The next set of tables provide a more nuanced look at capacity need. First, the tables report capacity need for different living arrangement types, service level needs, and age. Second, in addition to the calculation of capacity need from Table 5 (the percent a catchment would need to grow its fiscal year 2017 supply to meet the forecasted demand), two additional raw numbers are added. "Capacity need" is the number of placements that will be needed assuming the catchment has access to all supply (demand-supply). "Adjusted capacity need" is the number of placements that will be needed assuming continued sharing of capacity in adjacent counties.

Catchments with high levels of capacity sharing will show discrepancies in capacity need between the two raw numbers. Those counties that place a high proportion of children needing foster care in counties adjacent to the catchment but don't have as many children from these adjacent areas placed within their catchment will show a smaller need for capacity growth than if sharing is not assumed. Those that share more supply with adjacent areas than they use will show a need to build even more supply than if they had access to all their own supply.

Given the detailed level of the capacity need data presented in the following tables, no general level findings are presented. Following each table there is an example for how to read the table using the data of one catchment. Appendix B includes a list of questions communities may use to help interpret the tables.

Capacity Need for Basic and Moderate Placements

Table 8 describes the need catchments have for foster home and basic child care operation placements for children whose authorized service level at the time of placement was basic or moderate. The breakdown of supply shows the actual foster home and basic child care operation placements made in fiscal year 2017.

Table 8. Foster Home (FH) and GRO Basic Child Care Placement Capacity Need for Basic and Moderate Authorized Service Levels (ASL) by Age

| Catchment | ASL | Age | Total Forecast FY19 Demand | FH Supply | GRO Basic Supply | Total FY17 Supply | % Increase Supply to meet Demand | Capacity Need | Adjusted Capacity Need |
|-----------|-------|-------------|----------------------------|-----------|------------------|-------------------|----------------------------------|---------------|------------------------|
| 1 | Basic | Pre School | 621 | 539 | 17 | 556 | 12% | 65 | 63 |
| 1 | Basic | School Aged | 295 | 235 | 61 | 296 | 0% | -1 | 1 |
| 1 | Basic | Teen | 86 | 34 | 40 | 74 | 16% | 12 | 12 |

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| Catchment | ASL | Age | Total Forecast FY19 Demand | FH Supply | GRO Basic Supply | Total FY17 Supply | % Increase Supply to meet Demand | Capacity Need | Adjusted Capacity Need |
|-----------|----------|-------------|----------------------------|-----------|------------------|-------------------|----------------------------------|---------------|------------------------|
| 1 | Moderate | Pre School | 38 | 22 | 1 | 23 | 65% | 15 | 15 |
| 1 | Moderate | School Aged | 76 | 42 | 11 | 53 | 43% | 23 | 23 |
| 1 | Moderate | Teen | 34 | 17 | 5 | 22 | 55% | 12 | 12 |
| 2 | Basic | Pre School | 418 | 413 | 1 | 414 | 1% | 4 | -20 |
| 2 | Basic | School Aged | 167 | 118 | 0 | 118 | 42% | 49 | 18 |
| 2 | Basic | Teen | 12 | 19 | 1 | 20 | -40% | -8 | -9 |
| 2 | Moderate | Pre School | 5 | 8 | 0 | 8 | -38% | -3 | -4 |
| 2 | Moderate | School Aged | 31 | 23 | 0 | 23 | 35% | 8 | 2 |
| 2 | Moderate | Teen | 24 | 14 | 4 | 18 | 33% | 6 | 6 |
| 3A | Basic | Pre School | 606 | 693 | 1 | 694 | -13% | -88 | -16 |
| 3A | Basic | School Aged | 263 | 187 | 12 | 199 | 32% | 64 | 20 |
| 3A | Basic | Teen | 36 | 26 | 19 | 45 | -20% | -9 | -3 |
| 3A | Moderate | Pre School | 21 | 20 | 0 | 20 | 5% | 1 | 3 |
| 3A | Moderate | School Aged | 41 | 35 | 0 | 35 | 17% | 6 | -5 |
| 3A | Moderate | Teen | 36 | 10 | 5 | 15 | 140% | 21 | 9 |
| 3C | Basic | Pre School | 1203 | 1006 | 3 | 1009 | 19% | 194 | 72 |
| 3C | Basic | School Aged | 614 | 648 | 5 | 653 | -6% | -39 | -9 |
| 3C | Basic | Teen | 92 | 94 | 6 | 100 | -8% | -8 | -8 |
| 3C | Moderate | Pre School | 35 | 36 | 0 | 36 | -3% | -1 | -4 |
| 3C | Moderate | School Aged | 96 | 115 | 1 | 116 | -17% | -20 | -19 |
| 3C | Moderate | Teen | 56 | 61 | 6 | 67 | -16% | -11 | -3 |
| 4 | Basic | Pre School | 477 | 412 | 1 | 413 | 15% | 64 | 32 |
| 4 | Basic | School Aged | 266 | 155 | 6 | 161 | 65% | 105 | 74 |
| 4 | Basic | Teen | 48 | 19 | 7 | 26 | 85% | 22 | 18 |
| 4 | Moderate | Pre School | 19 | 15 | 0 | 15 | 27% | 4 | 6 |
| 4 | Moderate | School Aged | 55 | 39 | 1 | 40 | 38% | 15 | 17 |
| 4 | Moderate | Teen | 25 | 15 | 4 | 19 | 32% | 6 | 6 |
| 5 | Basic | Pre School | 305 | 320 | 0 | 320 | -5% | -15 | -13 |
| 5 | Basic | School Aged | 180 | 155 | 12 | 167 | 8% | 13 | 16 |
| 5 | Basic | Teen | 35 | 21 | 20 | 41 | -15% | -6 | -4 |
| 5 | Moderate | Pre School | 19 | 5 | 0 | 5 | 280% | 14 | 8 |
| 5 | Moderate | School Aged | 35 | 22 | 6 | 28 | 25% | 7 | 6 |
| 5 | Moderate | Teen | 20 | 13 | 5 | 18 | 11% | 2 | 1 |
| 6A | Basic | Pre School | 1064 | 854 | 4 | 858 | 24% | 206 | 54 |
| 6A | Basic | School Aged | 509 | 464 | 48 | 512 | -1% | -3 | -27 |
| 6A | Basic | Teen | 80 | 76 | 15 | 91 | -12% | -11 | -20 |

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| Catchment | ASL | Age | Total Forecast FY19 Demand | FH Supply | GRO Basic Supply | Total FY17 Supply | % Increase Supply to meet Demand | Capacity Need | Adjusted Capacity Need |
|-----------|----------|-------------|----------------------------|-----------|------------------|-------------------|----------------------------------|---------------|------------------------|
| 6A | Moderate | Pre School | 39 | 28 | 0 | 28 | 39% | 11 | -2 |
| 6A | Moderate | School Aged | 106 | 133 | 2 | 135 | -21% | -29 | -45 |
| 6A | Moderate | Teen | 65 | 75 | 1 | 76 | -14% | -11 | -18 |
| 6B | Basic | Pre School | 381 | 527 | 4 | 531 | -28% | -150 | -3 |
| 6B | Basic | School Aged | 181 | 200 | 23 | 223 | -19% | -42 | -20 |
| 6B | Basic | Teen | 36 | 47 | 17 | 64 | -44% | -28 | -11 |
| 6B | Moderate | Pre School | 18 | 26 | 0 | 26 | -31% | -8 | 1 |
| 6B | Moderate | School Aged | 44 | 67 | 2 | 69 | -36% | -25 | -6 |
| 6B | Moderate | Teen | 36 | 60 | 40 | 100 | -64% | -64 | -41 |
| 7A | Basic | Pre School | 669 | 790 | 3 | 793 | -16% | -124 | -74 |
| 7A | Basic | School Aged | 252 | 326 | 21 | 347 | -27% | -95 | -40 |
| 7A | Basic | Teen | 48 | 59 | 25 | 84 | -43% | -36 | -26 |
| 7A | Moderate | Pre School | 14 | 15 | 0 | 15 | -7% | -1 | -2 |
| 7A | Moderate | School Aged | 48 | 39 | 0 | 39 | 23% | 9 | 1 |
| 7A | Moderate | Teen | 24 | 28 | 0 | 28 | -14% | -4 | -12 |
| 7B | Basic | Pre School | 440 | 420 | 26 | 446 | -1% | -6 | -69 |
| 7B | Basic | School Aged | 180 | 160 | 44 | 204 | -12% | -24 | -51 |
| 7B | Basic | Teen | 46 | 26 | 20 | 46 | 0% | 0 | -10 |
| 7B | Moderate | Pre School | 5 | 20 | 3 | 23 | -78% | -18 | -16 |
| 7B | Moderate | School Aged | 24 | 26 | 1 | 27 | -11% | -3 | -1 |
| 7B | Moderate | Teen | 29 | 7 | 9 | 16 | 81% | 13 | 12 |
| 8A | Basic | Pre School | 913 | 727 | 18 | 745 | 23% | 168 | 77 |
| 8A | Basic | School Aged | 459 | 344 | 32 | 376 | 22% | 83 | 80 |
| 8A | Basic | Teen | 116 | 64 | 25 | 89 | 30% | 27 | 18 |
| 8A | Moderate | Pre School | 22 | 24 | 0 | 24 | -8% | -2 | -2 |
| 8A | Moderate | School Aged | 88 | 77 | 5 | 82 | 7% | 6 | 7 |
| 8A | Moderate | Teen | 71 | 44 | 13 | 57 | 25% | 14 | 15 |
| 8B | Basic | Pre School | 314 | 437 | 35 | 472 | -33% | -158 | -28 |
| 8B | Basic | School Aged | 195 | 161 | 102 | 263 | -26% | -68 | -61 |
| 8B | Basic | Teen | 60 | 32 | 44 | 76 | -21% | -16 | -7 |
| 8B | Moderate | Pre School | 16 | 16 | 0 | 16 | 0% | 0 | 3 |
| 8B | Moderate | School Aged | 31 | 32 | 22 | 54 | -43% | -23 | -14 |
| 8B | Moderate | Teen | 36 | 6 | 26 | 32 | 13% | 4 | 0 |
| 9 | Basic | Pre School | 307 | 244 | 1 | 245 | 25% | 62 | 77 |
| 9 | Basic | School Aged | 123 | 100 | 1 | 101 | 22% | 22 | 43 |
| 9 | Basic | Teen | 17 | 12 | 1 | 13 | 31% | 4 | 6 |

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| Catchment | ASL | Age | Total Forecast FY19 Demand | FH Supply | GRO Basic Supply | Total FY17 Supply | % Increase Supply to meet Demand | Capacity Need | Adjusted Capacity Need |
|-----------|----------|-------------|----------------------------|-----------|------------------|-------------------|----------------------------------|---------------|------------------------|
| 9 | Moderate | Pre School | 8 | 3 | 0 | 3 | 167% | 5 | 5 |
| 9 | Moderate | School Aged | 37 | 9 | 0 | 9 | 311% | 28 | 29 |
| 9 | Moderate | Teen | 19 | 3 | 3 | 6 | 217% | 13 | 12 |
| 10 | Basic | Pre School | 123 | 138 | 0 | 138 | -11% | -15 | -15 |
| 10 | Basic | School Aged | 78 | 91 | 3 | 94 | -17% | -16 | -16 |
| 10 | Basic | Teen | 29 | 26 | 1 | 27 | 7% | 2 | 2 |
| 10 | Moderate | Pre School | 3 | 5 | 0 | 5 | -40% | -2 | -2 |
| 10 | Moderate | School Aged | 6 | 7 | 0 | 7 | -14% | -1 | -1 |
| 10 | Moderate | Teen | 6 | 2 | 0 | 2 | 200% | 4 | 4 |
| 11A | Basic | Pre School | 395 | 326 | 14 | 340 | 16% | 55 | 35 |
| 11A | Basic | School Aged | 227 | 147 | 15 | 162 | 40% | 65 | 57 |
| 11A | Basic | Teen | 48 | 28 | 3 | 31 | 55% | 17 | 11 |
| 11A | Moderate | Pre School | 12 | 11 | 0 | 11 | 9% | 1 | -1 |
| 11A | Moderate | School Aged | 49 | 28 | 0 | 28 | 75% | 21 | 13 |
| 11A | Moderate | Teen | 36 | 14 | 0 | 14 | 157% | 22 | 14 |
| 11B | Basic | Pre School | 520 | 535 | 9 | 544 | -4% | -24 | -16 |
| 11B | Basic | School Aged | 254 | 385 | 4 | 389 | -35% | -135 | -121 |
| 11B | Basic | Teen | 60 | 81 | 2 | 83 | -28% | -23 | -17 |
| 11B | Moderate | Pre School | 19 | 23 | 2 | 25 | -24% | -6 | -5 |
| 11B | Moderate | School Aged | 51 | 84 | 6 | 90 | -43% | -39 | -29 |
| 11B | Moderate | Teen | 24 | 38 | 4 | 42 | -43% | -18 | -11 |

Example

Table 6 shows that Catchment 6A needs to increase their foster home/ basic child care operation capacity by 11%. Table 8 shows that they have enough foster homes for school age children (age 6-13) and teens (age 14-17) with basic child care operations supporting some of the supply at the basic level. Their largest need is for foster home or basic child care capacity for preschool aged children (0-5) with basic and moderate service levels. Region 6A needs to increase capacity for these groups by 24% and 39%, respectively. The last two columns show that they access capacity in adjacent counties to place these children. For basic preschool age children, if they do not place in adjacent areas they would need to develop 206 more placements than in fiscal year 2017. If they continue to place in adjacent areas at the same rate, they only need to build 54 more placements. While some sharing is natural and beneficial, consideration should be given to the impact of capacity sharing in adjacent counties in targeting growth. To the extent that catchments with capacity shortages are able to grow their own supply, they can rely less on

their neighbors whose sharing relationships can place a strain on their own ability to place children from the catchment close to home.

Capacity Need for Higher Service Level Placements

Table 9 examines catchments’ local capacity need for placements for children with higher service levels: Specialized, Intense and IPTP.ⁱⁱ Here, the basic child care operation capacity for children with specialized and intense service levels is combined with RTC capacity due to the similarity of children’s needs and the services provided. All living arrangements (foster home, basic child care operation and RTC) are combined for intense service levels due to the small counts for foster homes and basic child care operations. State and federal requirements dictate that the department must try to place children close to home and in the least restrictive setting. Catchments can decide which type of supply to target for growth. The report estimates capacity need by service level without consideration of age in order to better make the comparison to supply. The forecast of demand in Section II includes the age group information.

Table 9. Capacity Need for Higher Service Levels by Living Arrangement

| Catchment | Authorized Service Level | Living Arrangement | Forecast FY19 Demand | FY17 Supply | % Increase Supply to meet Demand | Capacity Need | Adjusted Capacity Need |
|-----------|--------------------------|--------------------|----------------------|-------------|----------------------------------|---------------|------------------------|
| 1 | Specialized | FH | 71 | 45 | 58% | 26 | 26 |
| 1 | Specialized | GRO Basic/RTC | 162 | 74 | 119% | 88 | 88 |
| 1 | Intense | All | 75 | 31 | 142% | 44 | 44 |
| 1 | IPTP | RTC | 12 | 0 | NA | 12 | NA |
| 2 | Specialized | FH | 35 | 26 | 35% | 9 | 9 |
| 2 | Specialized | GRO Basic/RTC | 73 | 40 | 83% | 33 | 25 |
| 2 | Intense | All | 44 | 6 | 633% | 38 | 38 |
| 2 | IPTP | RTC | 18 | 1 | NA | 17 | NA |
| 3A | Specialized | FH | 47 | 35 | 34% | 12 | 4 |
| 3A | Specialized | GRO Basic/RTC | 87 | 40 | 118% | 47 | 58 |
| 3A | Intense | All | 42 | 1 | 4100% | 41 | 40 |
| 3A | IPTP | RTC | 29 | 0 | NA | 29 | NA |
| 3C | Specialized | FH | 173 | 194 | -11% | -21 | -11 |
| 3C | Specialized | GRO Basic/RTC | 162 | 41 | 295% | 121 | 111 |
| 3C | Intense | All | 80 | 36 | 122% | 44 | 46 |
| 3C | IPTP | RTC | 12 | 7 | NA | 5 | NA |
| 4 | Specialized | FH | 74 | 38 | 95% | 36 | 33 |
| 4 | Specialized | GRO Basic/RTC | 114 | 126 | -10% | -12 | -20 |
| 4 | Intense | All | 88 | 42 | 110% | 46 | 38 |
| 4 | IPTP | RTC | 15 | 2 | NA | 13 | NA |

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| Catchment | Authorized Service Level | Living Arrangement | Forecast FY19 Demand | FY17 Supply | % Increase Supply to meet Demand | Capacity Need | Adjusted Capacity Need |
|-----------|--------------------------|--------------------|----------------------|-------------|----------------------------------|---------------|------------------------|
| 5 | Specialized | FH | 59 | 14 | 321% | 45 | 41 |
| 5 | Specialized | GRO Basic/RTC | 66 | 25 | 164% | 41 | 46 |
| 5 | Intense | All | 33 | 54 | -39% | -21 | -8 |
| 5 | IPTP | RTC | 4 | 0 | NA | 4 | NA |
| 6A | Specialized | FH | 169 | 143 | 18% | 26 | -27 |
| 6A | Specialized | GRO Basic/RTC | 256 | 490 | -48% | -234 | -225 |
| 6A | Intense | All | 147 | 280 | -48% | -133 | -138 |
| 6A | IPTP | RTC | 21 | 0 | NA | 21 | NA |
| 6B | Specialized | FH | 52 | 127 | -59% | -75 | -28 |
| 6B | Specialized | GRO Basic/RTC | 151 | 242 | -38% | -91 | -93 |
| 6B | Intense | All | 76 | 319 | -76% | -243 | -231 |
| 6B | IPTP | RTC | 13 | 100 | NA | -87 | NA |
| 7A | Specialized | FH | 45 | 67 | -33% | -22 | -21 |
| 7A | Specialized | GRO Basic/RTC | 156 | 98 | 59% | 58 | 23 |
| 7A | Intense | All | 66 | 66 | 0% | 0 | 0 |
| 7A | IPTP | RTC | 12 | 0 | NA | 12 | NA |
| 7B | Specialized | FH | 32 | 20 | 60% | 12 | 9 |
| 7B | Specialized | GRO Basic/RTC | 129 | 154 | -16% | -25 | -12 |
| 7B | Intense | All | 49 | 33 | 48% | 16 | 5 |
| 7B | IPTP | RTC | 14 | 3 | NA | 11 | NA |
| 8A | Specialized | FH | 111 | 98 | 13% | 13 | 14 |
| 8A | Specialized | GRO Basic/RTC | 203 | 121 | 68% | 82 | 54 |
| 8A | Intense | All | 133 | 180 | -26% | -47 | -56 |
| 8A | IPTP | RTC | 33 | 83 | NA | -50 | NA |
| 8B | Specialized | FH | 38 | 30 | 27% | 8 | 10 |
| 8B | Specialized | GRO Basic/RTC | 104 | 200 | -48% | -96 | -66 |
| 8B | Intense | All | 57 | 101 | -44% | -44 | -29 |
| 8B | IPTP | RTC | 20 | 39 | NA | -19 | NA |
| 9 | Specialized | FH | 32 | 6 | 433% | 26 | 25 |
| 9 | Specialized | GRO Basic/RTC | 47 | 0 | NA | 47 | 45 |
| 9 | Intense | All | 21 | 1 | 2000% | 20 | 17 |
| 9 | IPTP | RTC | 14 | 0 | NA | 14 | NA |
| 10 | Specialized | FH | 22 | 11 | 100% | 11 | 11 |
| 10 | Specialized | GRO Basic/RTC | 40 | 3 | 1233% | 37 | 37 |
| 10 | Intense | All | 17 | 5 | 240% | 12 | 13 |
| 10 | IPTP | RTC | 1 | 0 | NA | 1 | NA |

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| Catchment | Authorized Service Level | Living Arrangement | Forecast FY19 Demand | FY17 Supply | % Increase Supply to meet Demand | Capacity Need | Adjusted Capacity Need |
|-----------|--------------------------|--------------------|----------------------|-------------|----------------------------------|---------------|------------------------|
| 11A | Specialized | FH | 75 | 33 | 127% | 42 | 28 |
| 11A | Specialized | GRO Basic/RTC | 85 | 20 | 325% | 65 | 65 |
| 11A | Intense | All | 37 | 3 | 1133% | 34 | 33 |
| 11A | IPTP | RTC | 12 | 0 | NA | 12 | NA |
| 11B | Specialized | FH | 68 | 108 | -37% | -40 | -27 |
| 11B | Specialized | GRO Basic/RTC | 36 | 29 | 24% | 7 | 7 |
| 11B | Intense | All | 35 | 3 | 1067% | 32 | 33 |
| 11B | IPTP | RTC | 13 | 0 | NA | 13 | NA |

*NA-number too small to calculate

Example

Table 6 shows that Region 5 needs foster home and RTC capacity. Table 9 shows that Region 5 needs to build both foster home and RTC/basic child care operation supply for children with a specialized service level, but has enough supply for children with an intense service level. Overall, there is a need for 86 more specialized level placements than were offered in fiscal year 2017 to meet the forecasted fiscal year 2019 demand. There is a slightly greater need for specialized foster home placements than RTC/basic child care operation placements. If similar placement choices are made, Region 5 will need 45 more foster home placements and 41 more RTC/ basic child care operation placements than were offered in fiscal year 2017 to meet the forecasted demand.

There is some availability of specialized level foster home placement capacity in counties adjacent to the catchment to help meet demand, as the adjusted placement need is slightly lower than the unadjusted, 41 compared to 45. The opposite is true for GRO/RTC placements, which suggests neighbors use some of region 5 supply. Here the adjusted need is for 46 more placements versus 41. This means if they continue sharing with close in neighbors at historic level, they do more of the sharing and will need more capacity than if they used all local supply for local children.

While Region 5 has enough supply for children with intense level need, the adjusted capacity decreases the additional supply from 21 to 8 placements. This decrease indicates that the catchment is sharing some of their intense supply with their contiguous neighbors.

Note: Because emergency shelter placements are typically available to the range of ages and service level needs, the more detailed assessment of specific types of supply and demand is not presented in the analysis. Table 5 shows the forecasted demand and table 6 includes the overall comparison of supply and demand.

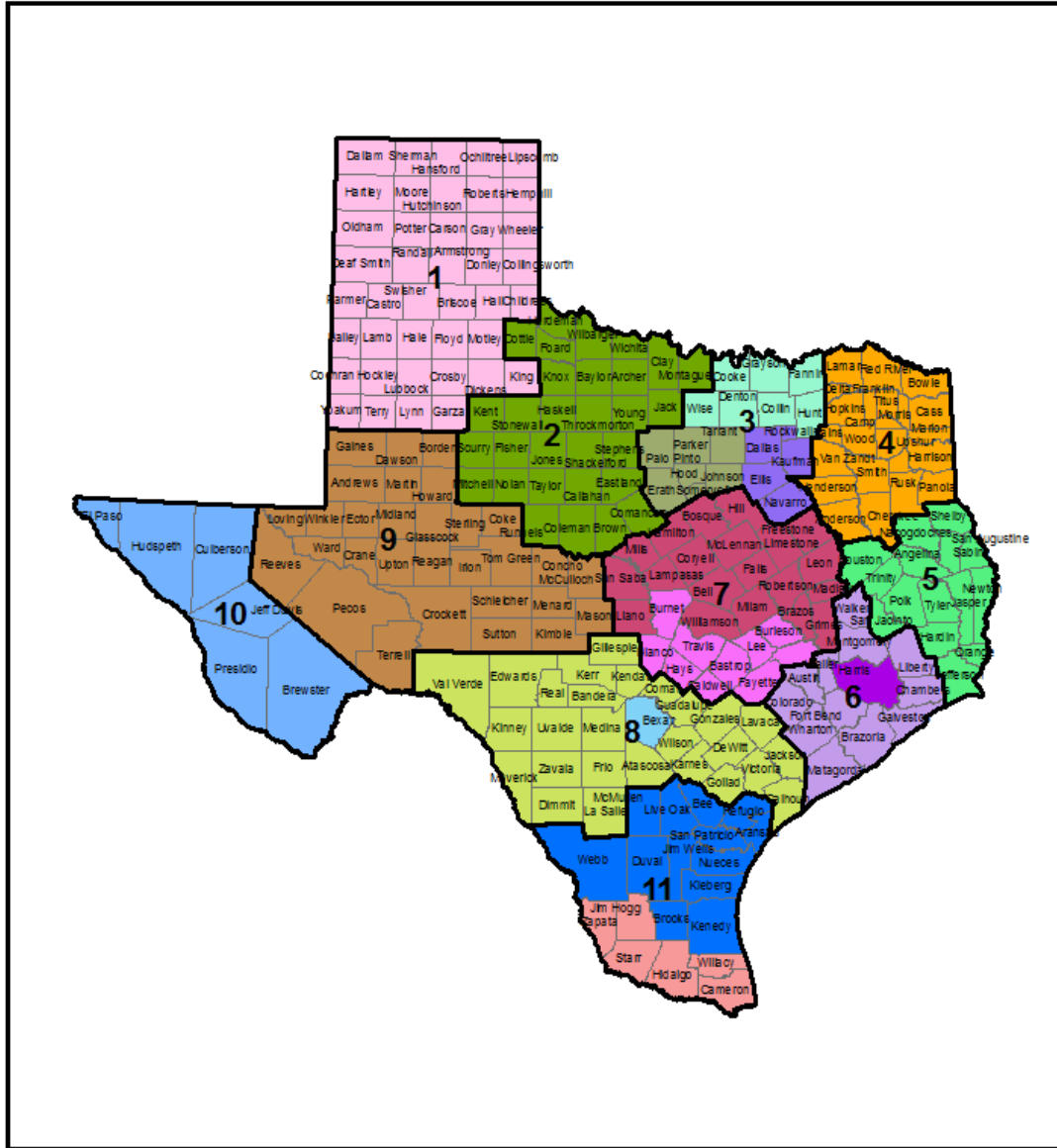
Appendix A – Geographic Catchment Areas

DFPS gathered information from stakeholders to establish 17 distinct geographic catchment areas for the implementation of Foster Care Redesign, now known as Community Based Care. Catchments break some larger regions down into natural service areas in which Single Source Continuum Contractors develop service networks. Regions 2, 3B, and 8A are current Community Based Care sites and are excluded in the data.

Table 10. DFPS Geographic Catchment Areas

| Catchment | County Name |
|-----------|--|
| 1 | Armstrong, Bailey, Briscoe, Carson, Castro, Childress, Cochran, Collingsworth, Crosby, Dallam, Deaf Smith, Dickens, Donley, Floyd, Garza, Gray, Hale, Hall, Hansford, Hartley, Hemphill, Hockley, Hutchinson, King, Lamb, Lipscomb, Lubbock, Lynn, Moore, Motley, Ochiltree, Oldham, Parmer, Potter, Randall, Robert, Sherman, Swisher, Terry, Wheeler, Yoakum |
| 2 | Archer, Baylor, Brown, Callahan, Clay, Coleman, Comanche, Cottle, Eastland, Fisher, Foard, Hardeman, Haskell, Jack, Jones, Kent, Knox, Mitchell, Montague, Nolan, Runnels, Scurry, Shackelford, Stephens, Stonewall, Taylor, Throckmorton, Wichita, Wilbarger, Young |
| 3A | Collin, Cooke, Denton, Fannin, Grayson, Hunt, Wise |
| 3B | Erath, Hood, Johnson, Palo Pinto, Parker, Somervell, Tarrant |
| 3C | Rockwall, Dallas, Ellis, Kaufman, Navarro |
| 4 | Anderson, Bowie, Camp, Cass, Cherokee, Delta, Franklin, Gregg, Harrison, Henderson, Hopkins, Lamar, Marion, Morris, Panola, Rains, Red, River, Rusk, Smith, Titus, Upshur, Van Zandt, Wood |
| 5 | Angelina, Hardin, Houston, Jasper, Jefferson, Nacogdoches, Newton, Orange, Polk, Sabine, San Augustine, San Jacinto, Shelby, Trinity, Tyler |
| 6A | Harris |
| 6B | Austin, Brazoria, Chambers, Colorado, Fort Bend, Galveston, Liberty, Matagorda, Montgomery, Walker, Waller, Wharton |
| 7A | Bell, Bosque, Brazos, Coryell, Falls, Freestone, Grimes, Hamilton, Hill, Lampasas, Leon, Limestone, Llano, Madison, McLennan, Milam, Mills, Robertson, San Saba, Williamson |
| 7B | Bastrop, Blanco, Burleson, Burnet, Caldwell, Fayette, Hays, Lee, Travis, Washington |
| 8.1 | Bexar |
| 8B | Atascosa, Bandera, Calhoun, Comal, De Witt, Dimmit, Edwards Frio, Gillespie, Goliad, Gonzales, Guadalupe, Jackson, Karnes, Kendall, Kerr, Kinney, La Salle, Lavaca, Maverick, Medina, Real, Uvalde, Val Verde, Victoria, Wilson, Zavala |
| 9 | Andrews, Borden, Coke, Concho, Crane, Crockett, Dawson, Ector, Gaines, Glasscock, Howard, Irion, Kimble, Loving, Martin, Mason, McCulloch, Menard, Midland, Pecos, Reagan, Reeves, Schleicher, Sterling, Sutton, Terrell, Tom Green, Upton, Ward, Winkler |
| 10 | Brewster, Culberson, El Paso, Hudspeth, Jeff Davis, Presidio |
| 11A | Aransas, Bee, Brooks, Duval, Jim Wells, Kenedy, Kleberg, Live Oak, McMullen, Nueces, Refugio, San Patricio, Webb |
| 11B | Cameron, Hidalgo, Jim Hogg, Starr, Willacy, Zapata |

Foster Care Redesign Catchment Areas



Appendix B. Question Guide

The data in this report are a starting point and should be considered alongside first-hand knowledge of the needs of local children, the array of services provided by the local provider community, and sharing relationships with other communities. The following questions serve as a guide as local communities and stakeholders gather to create community strategic plans for building capacity.

Section I:

1. How has demand for foster care placements increased or decreased in the catchment in recent years? (Table 1)
2. What proportion of placement demand is for first placements for new removals? How does this compare to other catchments/regions? (Table 1)
3. How is placement demand influenced by removals? (Table 2)
4. How is placement demand influenced by the number of children placed with relatives or kin? (Table 2)
5. What living arrangements does the region/catchment rely on for foster care placements? How does this differ from other regions? (Table 3)
6. Did supply increase or decrease between fiscal year 2016 and 2017? (Table 4) Is this related to changing demand? (Table 1)

Section II

1. What is the forecasted demand for placements for local children by service level and age for each living arrangement? Does the projection match the recent trends experienced by the community? (Table 5)

Section III

1. Where does the catchment show an overall shortage of capacity? (Table 6)
2. Are there targeted types of placements (authorized service level, age) where the need differs? (Table 8, 9)
3. What is the impact of capacity sharing in terms of increasing or decreasing the amount of supply the catchment needs to grow for different placement types (adjusted capacity need) (Table 8,9)?
4. Based on local knowledge of providers and understanding of capacity sharing relationships with other catchments, what types of capacity does the catchment want to target for growth? How much growth should be targeted?

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ⁱ Catchment 3B is excluded from the analysis as the catchment operates under a Single Source Continuum Contractor who is responsible for developing a network of foster care capacity. The supply counts for 3A and 3C exclude foster home placements of children from 3B, given the potential that these homes were developed by the SSCC specifically to serve children from 3B.

ⁱⁱ Children placed under child specific contracts in Residential Treatment Centers default to “basic” level. These placements were added to the “intense” counts.